ARTICLES OF ORGANIZATION

OF

DUCK COVE, L.L.C.

Pursuant to the Provisions of the Code of Alabama, Title 10A, Chapter 5 Article 1.01, et. Seq., the undersigned hereby adopts the following limited liability company Articles of Organization:

ARTICLE I

The name of the limited liability company is: DUCK COVE, L.L.C. (hereinafter referred to as the "Company").

ARTICLE II

The period of duration for the Company is perpetual, beginning from the date these Articles of Organization are filed in the Office of the Judge of Probate of the county in which the initial registered office of the Company is located.

ARTICLE III

The purpose or purposes for which the Company is organized is the transaction of any and all lawful business for which limited liability companies may be organized under the Alabama Limited Liability Company Act.

ARTICLE IV

The location and street address of the initial registered office of the Company is 100 Carrington Lane, Calera, AL 35040, and the name of its initial registered agent at such address is Jason E. Spinks.

ARTICLE V

The name and addresses of the Company's initial members are:

NAME

ADDRESS

William B. Cashion Management Trust

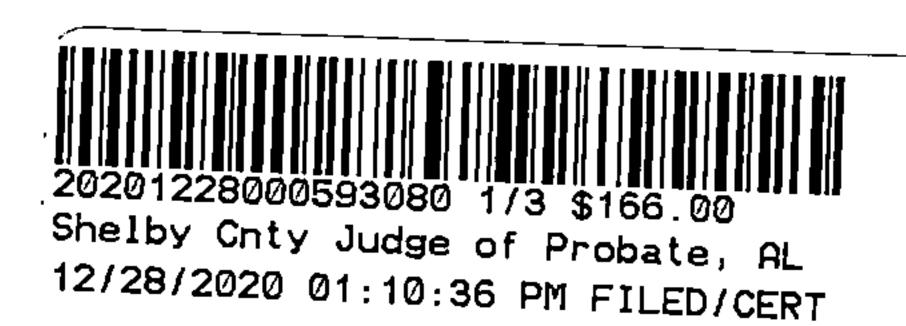
3360 Davey Allison Blvd

Hueytown, AL 35023

S and M Development, LLC

100 Carrington Lane

Calera, AL 35040



ARTICLE VI

The company shall be managed by its members as provided in the Operating Agreement of the Company.

ARTICLE VII

The initial members of the Company shall have no right to admit additional members except in accordance with the Operating Agreement of the Company, as amended from time to time.

ARTICLE VIII

The cessation of membership of one or more members will result in dissolution of the Company except when there is at least one remaining member and all remaining members consent in writing to continue the legal existence and business of the Company within 90 days after such cessation of membership in accordance with the Operating Agreement of the Company.

ARTICLE IX

All other provisions for the regulation of the internal affairs of the Company shall be set out in the Operating Agreement of the Company, as amended from time to time, and shall be in compliance with the Alabama Limited Liability Company Act.

IN WITNESS WHEREOF, the undersigned hereby declare and certify that the facts stated herein are true and correct, and, for the purpose of forming a limited liability company pursuant to the laws of the state of Alabama, they have executed these Articles of Organization this the 22ND day of December, 2020.

Printed Name, Managing Member & William B. Cashion

Jason E. Spinks

Printed Name, its Managing Member,

Signature, its Managing Member

20201228000593080 2/3 \$166.00 Shelby Coty Judge of Probate, AL

Shelby Cnty Judge of Probate, AL 12/28/2020 01:10:36 PM FILED/CERT

John H. Merrill Secretary of State P.O. Box 5616 Montgomery, AL 36103-5616

STATE OF ALABAMA

I, John H. Merrill, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

Duck Cove, L.L.C.

This name reservation is for the exclusive use of Jason E. Spinks, 100 Carrington Lane, Calera, AL 35040 for a period of one year beginning December 04, 2020 and expiring December 04, 2021



RES918212

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

December 04, 2020

Date

X W. Memill

John H. Merrill

Secretary of State

