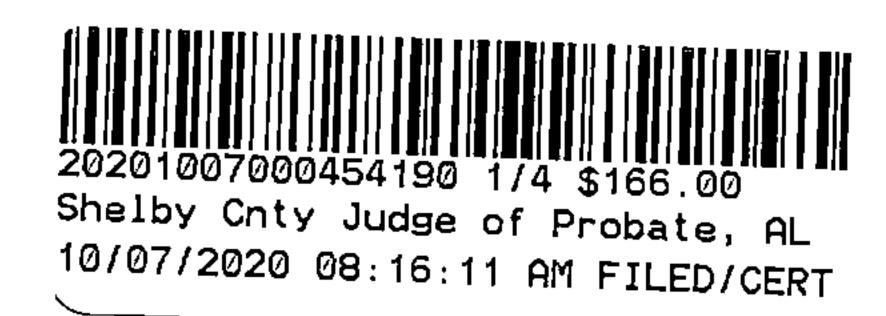
This Instrument was Prepared by: Margaret M. Casey, Esquire 2163 Highway 31 South, Suite 102 Pelham, Alabama 35124

STATE OF ALABAMA COUNTY OF SHELBY



CERTIFICATE OF FORMATION OF JAMES TRUCKING CO., LLC

The undersigned, for the purpose of forming a limited liability company under Section 10A-5A-2.01 of the Code of Alabama (1975), as amended (the "Alabama Limited Liability Company Act"), hereby file the following Certificate of Formation with the probate judge of the county in which the initial registered agent of the limited liability company will be located and affirm that the facts stated in this Certificate of Formation are true and correct:

ARTICLE I

The name of the limited liability company is **James Trucking Co., LLC** (the "Company").

ARTICLE II

The period of duration of the Company is perpetual and shall continue until the first to occur of the following:

- (a) Dissolution of the Company pursuant to the laws of the State of Alabama or the Operating Agreement of the Company, as in effect from time to time; or
 - (b) Upon the written unanimous consent of all the members of the Company.
 - (c) Events specified in the articles or operating agreement.

ARTICLE III

The purposes for which the Company is organized are as follows:

- (a) To engage in the transaction of any or all lawful business for which limited liability companies may be organized under the laws of the State of Alabama.
 - (b) To engage in any and all operations regarding trucking endeavors.
 - (c) To borrow money and to evidence the same by notes or other evidences of

indebtedness and to secure the same by mortgage, deed of trust, pledge or other lien or security interest in furtherance of any or all of the purposes of the Company;

- (d) To enter into, perform and carry out contracts and agreements necessary, appropriate or incidental to the accomplishment of the purposes of the Company; and
- (e) To do any other acts and things which may be necessary, appropriate or incidental to the carrying out of the business and purposes of the company, subject to the terms and conditions of this Operating Agreement.

ARTICLE IV

The location and mailing address of the initial registered office of the company shall be 2105 Old Montgomery Highway, Suite 204, Pelham, Alabama 35124. The initial registered agents for service of process at the foregoing address shall be Larry James.

ARTICLE V

The name and mailing address of the initial member of the company is as follows:

NAME

MAILING ADDRESS

Larry James

2105 Old Montgomery Highway, Suite 204, Pelham, AL 35124

ARTICLE VI

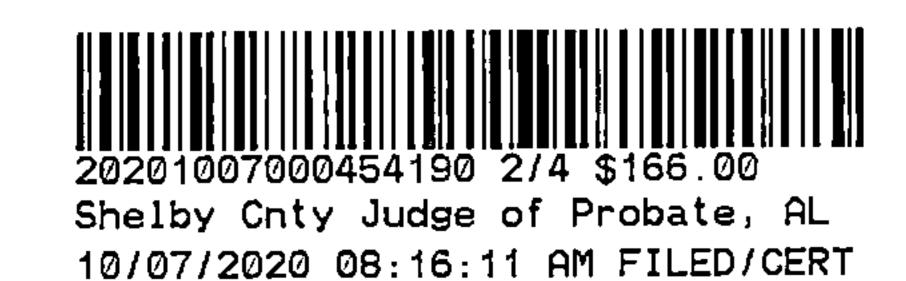
The managing member of the company will be Larry James.

ARTICLE VII

The members of the Company shall have the right to admit additional members to the Company upon the unanimous consent of all of the members of the Company.

ARTICLE VIII

The members of the Company shall have the right to continue the business of the Company upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member of the Limited Liability Company if (i) there are at least two remaining members or at lease one remaining member and a new member is admitted;



and (ii) the legal existence and business of the Company is continued by a written consent of all the remaining members within 90 days after the occurrence of the event of dissociation.

ARTICLE IX

The Company shall be managed by its member.

ARTICLE X

The members of the Company shall have no liability for any debt, obligation, or liability of the Company, as provided In the Alabama Limited Liability Company Act.

ARTICLE XI

The filing of the limited liability company is effective immediately on the date that the Certificate of Formation is filed in the office of the Judge of Probate.

IN WITNESS WHEREOF, the undersigned, constituting all the members of the Company, have executed these Articles of Organization this the ___ day of October, 2020.

arry James

On this, the day of October, 2020, before me, the undersigned officer, personally appeared Larry James known to me [or satisfactorily proven] to be the person whose name is subscribed to the within instrument, and acknowledged that he executed the same for the purposes therein contained.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

20201007000454190 3/4 \$166.00 20201007000454190 of Probate, AL Shelby Cnty Judge of Probate, AL 10/07/2020 08:16:11 AM FILED/CERT Poodu Dawhon

Notary Public

My Commission expires: 1/3/2021

BRANDY DRAWHORN

NOTARY

My Commission Expires

January 13, 2021

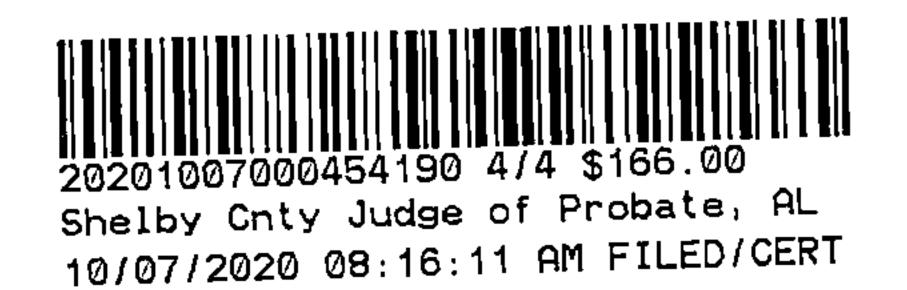
STATE OF ALABAMA

I, John H. Merrill, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

James Trucking Co., LLC

This name reservation is for the exclusive use of Larry James, 2105 Old Montgomery Highway, Suite 204, Pelham, AL 35124 for a period of one year beginning October 05, 2020 and expiring October 05, 2021





RES908661

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

October 05, 2020

Date

J. W. M.

John H. Merrill

Secretary of State