

CERTIFICATE OF FORMATION

OF

CRUTCH MARKETING SOLUTIONS, LLC

The undersigned, for the purpose of forming a limited liability company under Title 10A, Chapter 5A of the Code of Alabama (1975), as amended (the "Alabama Limited Liability Company Law of 2014"), hereby file the following Certificate of Formation with the probate judge of the county in which the initial registered agent of the limited liability company will be located and affirm the facts stated in this Certificate of Formation are true and correct:

ARTICLE I

The name of the limited liability company is Crutch Marketing Solutions, LLC, (the "Company").

ARTICLE II

The address of the initial registered office of the Company shall be 2017 Highland Village Bend, Birmingham, Alabama 35242.

The name and address of the initial registered agent of the Company shall be John Wolsoncroft, at 2017 Highland Village Bend, Birmingham, Alabama 35242.

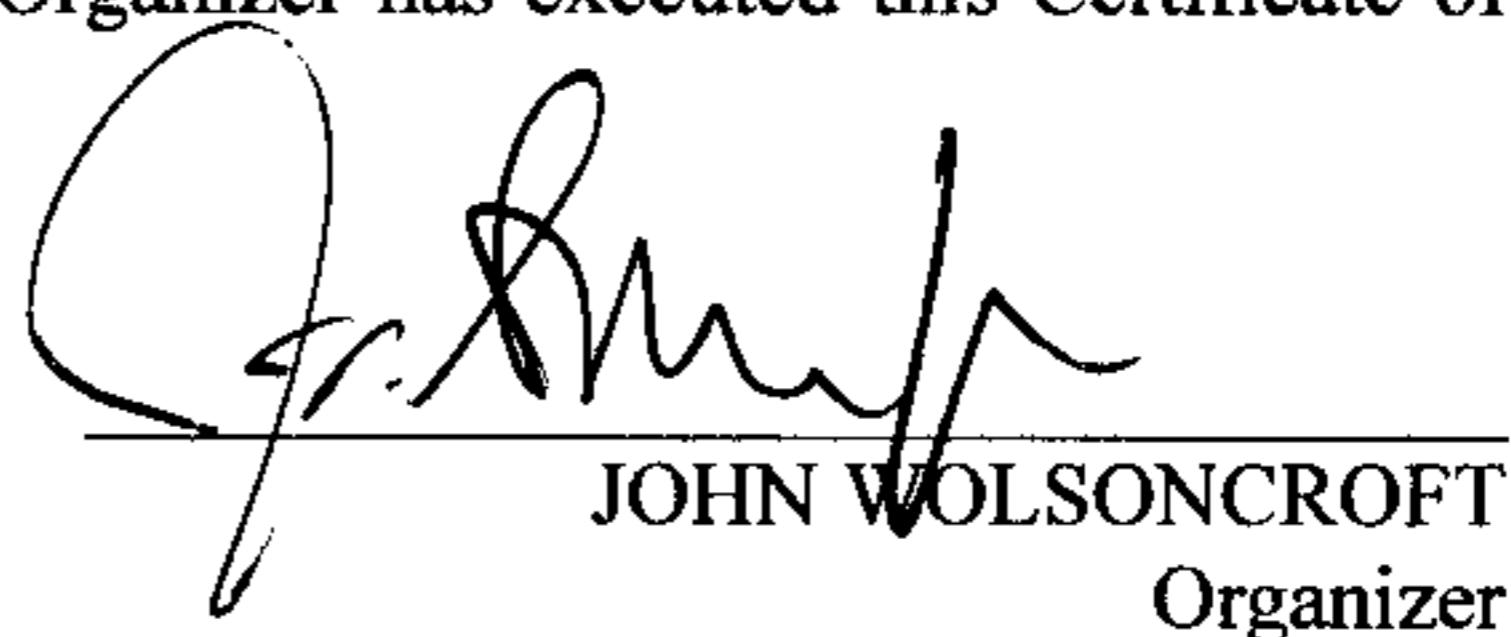
ARTICLE III

The Company shall have one or more members.

ARTICLE IV

The members of the Company shall have no liability for any debt, obligation, or liability of the Company, as provided in the Alabama Limited Liability Company Act.

IN WITNESS WHEREOF, the undersigned Organizer has executed this Certificate of Formation this the 30th day of September, 2019.



JOHN WOLSONCROFT
Organizer

This instrument prepared by:

Christopher S. Beard, Esq.
Fortune & Beard
3117 Blue Lake Drive, Suite 201
Vestavia, AL 35243
205-408-0006

John H. Merrill
Secretary of State

P.O. Box 5616
Montgomery, AL 36103-5616

STATE OF ALABAMA

I, John H. Merrill, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

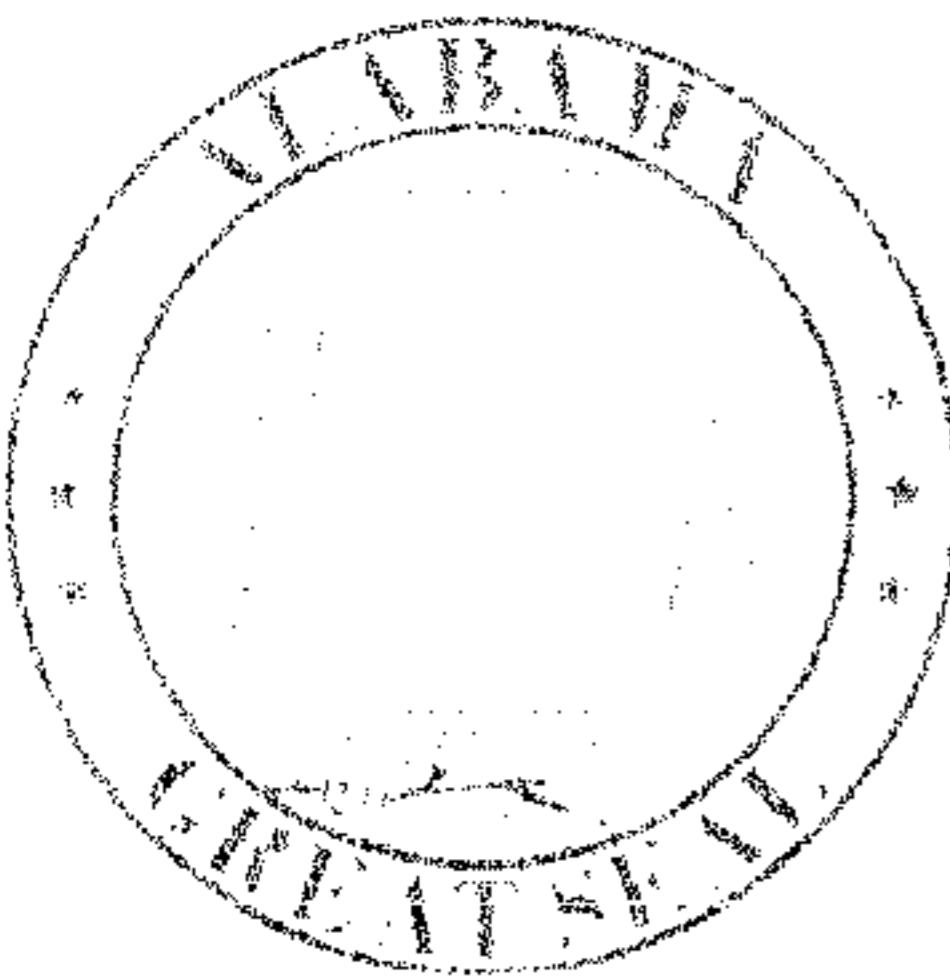
Crutch Marketing Solutions, LLC

This name reservation is for the exclusive use of John Wolsoncroft, 2017 Highland Village Bend, Birmingham, AL 35242 for a period of one year beginning September 28, 2019 and expiring September 28, 2020

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

September 28, 2019

Date



John H. Merrill

RES856435

John H. Merrill

Secretary of State

