CERTIFICATE OF FORMATION OF BOBBIE KNIGHT CONSULTING, LLC

Pursuant to the provisions of the Alabama Limited Liability Company Law of 2014, Title 10A, Chapters 1 (to the extent applicable to limited liability companies) and 5A of the Code of Alabama, each as amended from time to time (the "Alabama Act"), the undersigned hereby files the following Certificate of Formation (this "Certificate of Formation") with the probate judge of the County in which the initial registered office of the limited liability company will be located and attests that the facts stated in this Certificate of Formation are true and correct:

ARTICLE I Name

The name of the limited liability company (the "Company") shall be:

Bobbie Knight Consulting, LLC

ARTICLE II Type of Entity

The Company is a limited liability company.

ARTICLE III Registered Office; Registered Agent

The address of the registered office of the Company shall be 8228 Castlehill Road, Birmingham, AL 35242 and its registered agent at such address shall be Barbara Jean Knight.

ARTICLE IV Purpose

The purpose of the Company is to conduct any lawful activity including but not limited to providing consulting services.

ARTICLE V Organizer

The address of the Organizer of the Company shall be 8228 Castlehill Road, Birmingham, AL 35242, and the Organizer's name is Barbara Jean Knight.

ARTICLE VI Member

The Company has at least one member.

IN WITNESS WHEREOF, the undersigned Organizer has executed this Certificate of Formation of Bobbie Knight Consulting, LLC, on this the 28th day of May, 2019.

Barbara Jean Knight Organizer

This Document Prepared By:

Barbara Jean Knight 8228 Castlehill Road Birmingham, Alabama 35242 John H. Merrill Secretary of State



P.O. Box 5616 Montgomery, AL 36103-5616

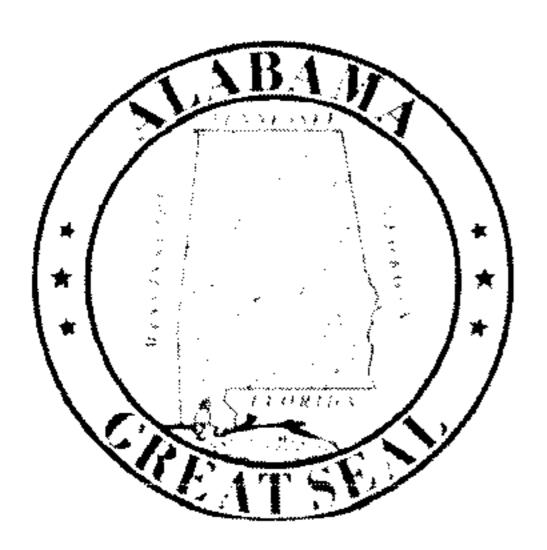
STATE OF ALABAMA

I, John H. Merrill, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

Bobbie Knight Consulting, LLC

This name reservation is for the exclusive use of Bingham Edwards, PO Box 530564, Birmingham, AL 35253 for a period of one year beginning May 28, 2019 and expiring May 28, 2020



RES841617

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

May 28, 2019

Date

X.W. Mmill

John H. Merrill

Secretary of State