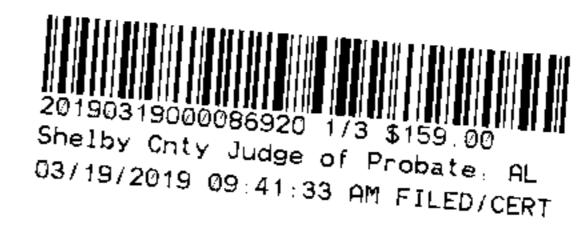
STATE OF ALABAMA

DOMESTIC LIMITED LIABILITY COMPANY (LLC) CERTIFICATE OF FORMATION

PURPOSE: In order to form a limited liability company (LLC) under Section 10A-5A-2.01 of the <u>Code of Alabama 1975</u> this Certificate Of Formation and the appropriate filing fees must be filed with the Office of the Judge of Probate in the county where the entity's initial registered office is located. The information required in this form is required by Title 10A.

INSTRUCTIONS: Mail one (1) signed original and two (2) copies of this completed form and the appropriate filing fees to the Office of the Judge of Probate in the county where the limited liability company's (LLC) registered office is/will be



(For County Probate Office Use Only)

located. Contact the Judge of Probate's Office to determine the county filing fees. Make a separate check or money order payable to the Secretary of State for the state filing fee of \$100.00 for standard filing (based on date of receipt and volume) or \$200.00 for expedited service (processed within twenty four (24) hours after date of receipt from the County Probate Office) and the Judge of Probate's Office will transmit the fee along with a certified copy of the Certificate to the Office of the Secretary of State within 10 days after the Certificate is filed. Your notification of filing was provided by the Probate Judge's Office via a stamped copy which is evidence of existence (if it is certified by the Probate Office) according to 10A-1-4.04(c) and the Secretary of State's Office does not send out a copy. You may pay the Secretary of State fees by credit card if the county you are filing in will accept that method of payment. Your entity will not be indexed if the credit card does not authorize and will be removed from the index if the check is dishonored (\$30.00 fee).

The information completing this form must be typed (for your convenience the information is fill-able on this computer form on the website above).

- The name of the limited liability company (must contain the words "Limited Liability Company" or the abbreviation "L.L.C." or "LLC," and comply with <u>Code of Alabama</u>, Title 10A-1-5.06. You may use Professional or Series before Limited Liability Company if they apply or you may use those abbreviations): NIELSEN CONSULTING INC, LLC
- 2. A copy of the Name Reservation certificate from the Office of the Secretary of State must be attached and the name reserved must agree with item 1 above [proves name reservation under 10A-1-4.02(f)].

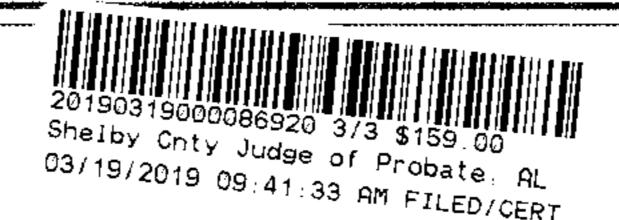
This form was prepared by: (type name and full address)
DAVE NIELSEN
2457 VALE DRIVE
BIRMINGHAM, AL 35244

(For SOS Office Use Only)

DOMESTIC LIMITED LIABILITY COMPANY (LLC) CERTIFICATE OF FORMATION

3.	The name of the Registered Agent located at the Registered Office (only one agent): DAVE NIELSEN		
	Street (No PO Boxes) address of Registered O 2457 VALE DRIVE - BIRMINGHAM, AL 35244		
	Mailing address in Alabama of Registered Offi	ice (if different from street address):	
1 .	The undersigned certify that there is at least on	ne member of the limited liability company.	
5.	Check only if the type applies to the Limited L	• • • •	
	Series LLC complying with Title 10A, Cha	apter 5A, Article 11	20190319000086920 2/3 \$159.00
	Professional LLC complying with Title 10.	A, Chapter 5A, Article 8	20190319000086920 273 \$100.00 Shelby Cnty Judge of Probate, AL 03/19/2019 09:41:33 AM FILED/CERT
	Non-Profit LLC complying with 10A-5A-1.04(c)		
ó.	The filing of the limited liability company is effective immediately on the date filed by the Judge of Probate or at the delayed filing date (cannot be prior to the filing date) specified in this filing. 10A-1-4.12		
	The undersigned specify/ as the effective date (must be on or after the date filed in the office of the county Judge of Probate, but no later than the 90th day after the date this instrument was igned) and the time of filing to be: AM orPM. (cannot be noon or midnight - 12:00)		
_ nı	Attached are any other matters the members at the members be attachments with the filing).	ers determine to include herein (if this item	is checked there
;	3 , 19, 2019	May 1 le	
)a	te (MM/DD/YYYY)	Signature as required by 10A-5A-2.04	
		DAVE NIELSEN Typed Name of Above Signature	
		Typed Title (Organizer or Attorney-in-fact	t)
٩ć	lditional Organizers/Attorney-in-facts may sign	(add additional sheets if necessary).	

John H. Merrill Secretary of State



P.O. Box 5616 Montgomery, AL 36103-5616

STATE OF ALABAMA

I, John H. Merrill, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

NIELSEN CONSULTING INC, LLC

This name reservation is for the exclusive use of DAVE NIELSEN, 2457 VALE DR, Birmingham, AL 35244 for a period of one year beginning April 02, 2018 and expiring April 02, 2019



RES792991

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

April 02, 2018

Date

X 74. Menill

John H. Merrill

Secretary of State