

CERTIFICATE OF FORMATION OF

HOLLAND TURNAROUND AND RESTRUCTURING CONSULTING, LLC

Pursuant to the Provisions of the Alabama Limited Liability Company Law, §§ 10A-5A-1.01 et seq., Code of Alabama, the undersigned hereby adopts the following Limited Liability Company Certificate of Formation:

ARTICLE I: NAME

The name of this Limited Liability Company shall be Holland Turnaround And Restructuring Consulting, LLC.

ARTICLE II: INITIAL MEMBER

The Company initially has one (1) member, whose name and address are:

Timothy Holland 2000 Shadow Oaks Circle Wilsonville, Alabama 35186

ARTICLE III: REGISTERED AGENT AND OFFICE

The name and address of the registered agent of the company are:

Timothy Holland 2000 Shadow Oaks Circle Wilsonville, Alabama 35186

IN WITNESS THEREOF, the undersigned member has executed this Certificate of Formation, on this, the 30 day of Angust ______, 2018.

Timothy Holland

STATE OF ALABAMA)
SHELBY COUNTY)

I, the undersigned, a Notary Public in and for said County in said State, hereby certify that Tim Holland, whose name is signed to the foregoing instrument, and who is known to me,

execute	ed the same voluntarily on the day the same bears date.
	Given under my hand this 30th day of August, 2018.
	See Som Senseville Notary Public
	Notary Public
SEAL	My commission expires: 8/18/20

acknowledged before me on this day that, being informed of the contents of the instrument, he

20180831000313690 2/4 \$159.00 Shelby Cnty Judge of Probate: AL 08/31/2018 08:19:44 AM FILED/CERT

NOTICE OF TRANSFER OF RESERVED NAME CERTIFICATE

The undersigned, Clay R. Carr, Boardman, Carr, Petelos, Watkins & Ogle, P.C., assigns all rights to and interests in the name Holland Turnaround and Restructuring Consulting, LLC reserved with the Secretary of State by certificate issued on August 28, 2018, to Timothy Holland, 2000 Shadow Oaks Circle, Wilsonville, Alabama 35186.

Clay R. Carr

Date:

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P.O. Box 5616 Montgomery, AL 36103-5616

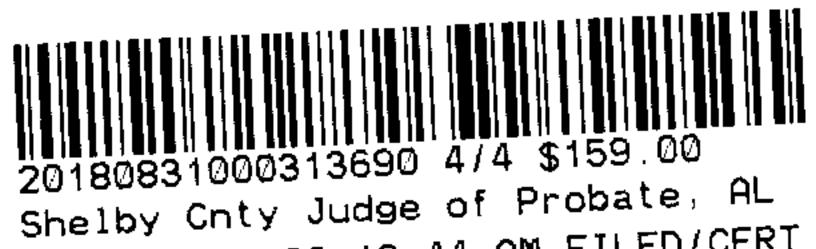
STATE OF ALABAMA

I, John H. Merrill, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

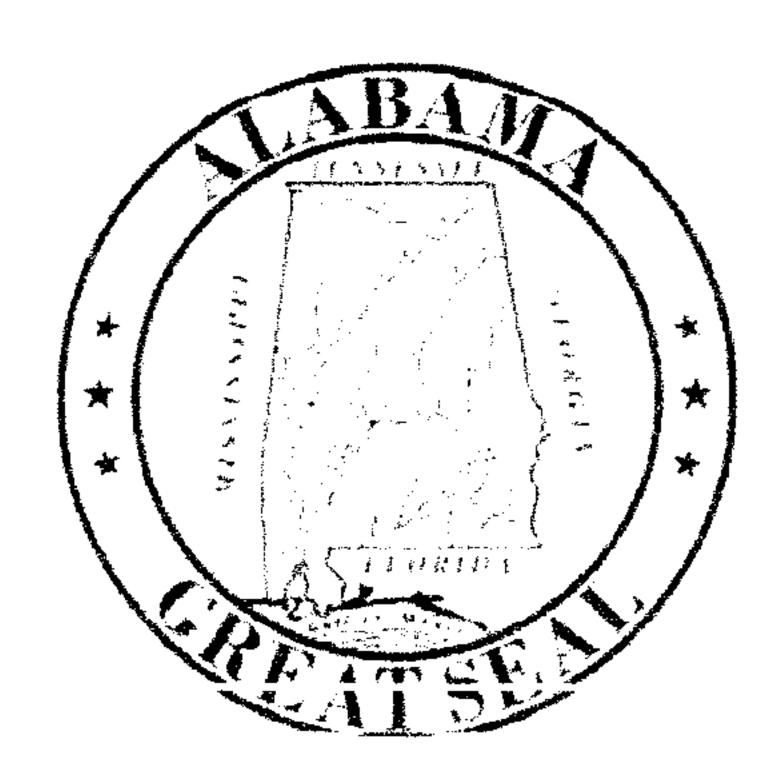
pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

Holland Turnaround And Restructuring Consulting, LLC

This name reservation is for the exclusive use of Boardman, Carr, Petelos, Watkins & Ogle, P.C., 400 Boardman Drive, Chelsea, AL 35043 for a period of one year beginning August 28, 2018 and expiring August 28, 2019



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In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

August 28, 2018

Date

M. M. M.

John H. Merrill

Secretary of State