

CERTIFICATE OF FORMATION OF CARTER HEDLUND CONSULTING, LLC

Pursuant to the Alabama Limited Liability Company Law and all amendments and successors thereto, the undersigned adopts the following Certificate of Formation for a Limited Liability Company:

FIRST: The name of the Limited Liability Company is Carter Hedlund Consulting,

LLC.

SECOND: The name of the Registered Agent located at the Registered Office is Tony

Carter. The street address and mailing address of the Registered Office is

156 Stonegate Drive, Birmingham, AL 35242.

THIRD: The undersigned certifies that there is at least one member of the Limited

Liability Company.

FOURTH: The filing of the Limited Liability Company is effective immediately on the

date filed by the Judge of Probate.

DATED: April 6, 2018

y: / houh ω. Τνακου. Mark W. Macoy, Esq., Organizer

This instrument prepared by:
Mark W. Macoy., Esq.
Mark W. Macoy, LLC
300 Vestavia Parkway, Suite 2300
Vestavia Hills, AL 35216
(205) 795-2080

John H. Merrill Secretary of State P.O. Box 5616 Montgomery, AL 36103-5616

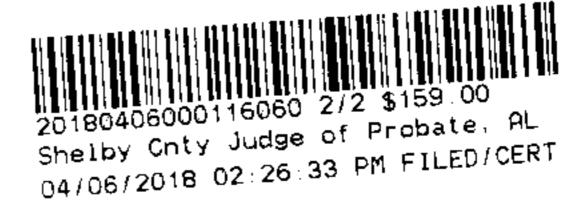
STATE OF ALABAMA

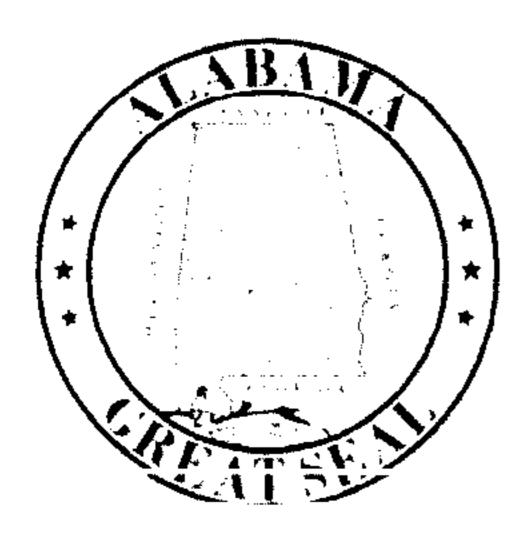
I, John H. Merrill, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

Carter Hedlund Consulting, LLC

This name reservation is for the exclusive use of Mark W. Macoy, LLC, 300 Vestavia Parkway, Suite 2300, Vestavia Hills, AL 35216 for a period of one year beginning April 06, 2018 and expiring April 06, 2019





RES793538

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

April 06, 2018

Date

X W. Memill

John H. Merrill

Secretary of State