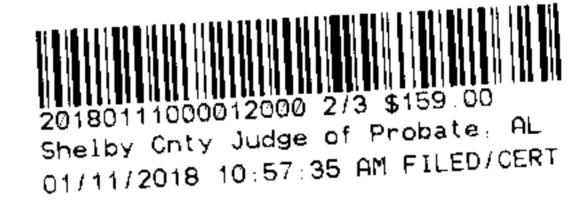


(FOR COUNTY PROBATE OFFICE USE ONLY)

1. THE NA	ME OF THE LIMITED LIABILITY COMPANY	
The	Millard Company LLC	· · · · · · · · · · · · · · · · · · ·
2. THIS FO	ORM WAS PREPARED BY:	
Thon	as Millard	
3. THE NA N ALABAI	ME AND STREET (NO PO BOXES) ADDRESS OF THE REGISTERED AGENT LOCATED AT THE RE MA):	GISTERED OFFICE (MUST BE LOCATED
2065	as J Millard LAKEVIEW LN INGHAM, AL 35244-2278	
	DDRESS IN ALABAMA OF REGISTERED OFFICE (IF DIFFERENT FROM STREET ADDRESS):	
. THE UN	DERSIGNED CERTIFY THAT THERE IS AT LEAST ONE MEMBER OF THE LIMITED LIABILITY COM	PANY.
. CHECK	ONLY IF THE TYPE APPLIES TO THE LIMITED LIABILITY COMPANY BEING FORMED:	
	NON-PROFIT LLC	
	NON-PROFIT SERIES LLC	
	PROFESSIONAL SERIES LLC	
	PROFESSIONAL LLC COMPLYING WITH TITLE 10A, CHAPTER 5A, ARTICLE 8	(FOR SOS OFFICE USE ONLY)
	SERIES LLC COMPLYING WITH TITLE 10A, CHAPTER 5A, ARTICLE 11	

20180110000015444

6. THE UNDERSIGNED SPECIFY 01/10/2018 14:09:38 AS	THE EFFECTIVE DATE AND THE TIME OF FILING
ATTACHED ARE ANY OTHER MATTERS THE MI	EMBERS DETERMINE TO INCLUDE HEREIN
7. ORGANIZER(S) - OPTIONAL	
Not Applicable	
01/10/2018	Thomas J Millard President
DATE	ELECTRONIC SIGNATURE & TITLE



John H. Merrill Secretary of State P.O. Box 5616 Montgomery, AL 36103-5616

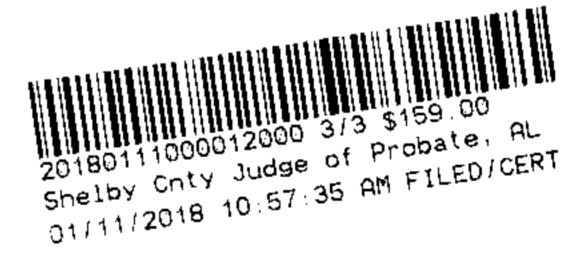
STATE OF ALABAMA

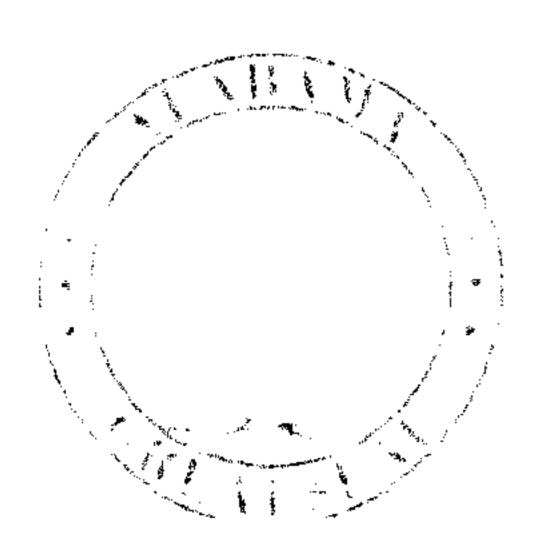
I, John H. Merrill, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

The Millard Company LLC

This name reservation is for the exclusive use of Thomas Millard, 2065 LAKEVIEW LN, BIRMINGHAM, AL 35244-2278 for a period of one year beginning January 10, 2018 and expiring January 10, 2019





RES783051

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

January 10, 2018

Date

J. W. Menill

John H. Merrill

Secretary of State