CERTIFICATE OF FORMATION
OF
INNOVATIVE SERVICES AND SOLUTIONS, LLC

The undersigned, for the purpose of forming a limited liability company (the "Company") pursuant to the Alabama Limited Liability Company Law and any act amendatory thereof, supplementary thereto, or substituted therefor (the "LLC Law"), hereby adopts the following Certificate of Formation:

ARTICLE I
NAME

The name of the Company is "Innovative Services and Solutions, LLC".

ARTICLE II
TYPE OF ENTITY

The Company is a limited liability company under the LLC Law.

ARTICLE III
PURPOSES AND POWERS

The purposes for which the Company is formed are:

(i) to function as a business owner / franchisee for multiple opportunities in the food service and food vending industry; and

(ii) to engage in any other lawful act or activity for which limited liability companies may be organized pursuant to the LLC Law.

ARTICLE IV
DURATION

The Company shall have perpetual duration unless it is dissolved and its affairs wound up in accordance with the LLC Law or the operating agreement, if any, of the Company.

ARTICLE V
REGISTERED AGENT/OFFICE

~~The location and street address of the initial registered office of the Company in the State of Alabama is 2001 Park Place North, Suite 1200, Birmingham, Alabama 35203, and the name of its initial registered agent at such address is Douglas B. Hughes, Esq.~~

John M. Black 1584 Southpointe Dr, Hoover, AL 35244

ARTICLE VI
INITIAL MEMBERS AND ORGANIZER

The name and mailing address of the initial members of the Company are:

Name	Mailing Address
John Martin "Marty" Black	1584 Southpointe Drive Hoover, Alabama 35244
Earl George "Tres" Sprinkle, III	2255 Butler Springs Lane Hoover, Alabama 35226

The name and mailing address of the organizer of the Company are Douglas B. Hughes, Esq., 2001 Park Place North, Suite 1200, Birmingham, Alabama 35203.

ARTICLE VII
ADMISSION OF ADDITIONAL MEMBERS

The members of the Company shall have the right to admit additional members to the Company in accordance with the terms and conditions of the operating agreement, if any, of the Company.

ARTICLE VIII
DISSOLUTION BY REASON OF CESSATION OF MEMBERSHIP

The cessation of membership in the Company of one or more members will not result in the dissolution of the Company.

ARTICLE IX
MANAGEMENT

The management of the Company shall be by one or more managers appointed by the members from time to time, according to the terms, qualifications, and procedures set forth in the operating agreement, if any, of the Company. Subject to any provisions in the operating agreement, if any, of the Company or the LLC Law restricting or enlarging the management rights and duties of any person or group or class of persons, the managers shall have the right and authority to manage the business or affairs of the Company and to make all decisions with respect thereto.

The names and mailing addresses of the initial managers of the Company, who shall serve as managers until their respective successors are appointed and begin serving, are:

Name	Mailing Address
John Martin "Marty" Black	1584 Southpointe Drive Hoover, Alabama 35244
Earl George "Tres" Sprinkle, III	2255 Butler Springs Lane Hoover, Alabama 35226

IN WITNESS WHEREOF, the undersigned, being the organizer hereinbefore named, hereby makes this Certificate of Formation and affirms that the facts stated herein are true, and accordingly hereunto signs this Certificate of Formation on this 29th day of August, 2014.

Douglas B. Hughes, Esq.

This instrument prepared by:

Douglas B. Hughes, Esq.
HAND ARENDALL LLC
2001 Park Place North
Suite 1200
Birmingham, Alabama 35203

Jim Bennett
Secretary of State

P.O. Box 5616
Montgomery, AL 36103-5616

STATE OF ALABAMA

I, Jim Bennett, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

Innovative Services and Solutions, LLC

This name reservation is for the exclusive use of John M. "Marty" Black, 1584 Southpointe Drive, Hoover, AL 35244 for a period of one year beginning August 25, 2014 and expiring August 25, 2015

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Shelby Cnty Judge of Probate, AL
09/05/2014 01:15:43 PM FILED/CERT

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

August 25, 2014

Date

RES666369

Jim Bennett **Secretary of State**