

**CERTIFICATE OF FORMATION
OF
THE C=C BOND GROUP, LLC**

The undersigned, intending to organize a limited liability company under the provisions of the Alabama Limited Liability Company Law, ALA. CODE §§ 10A-5-1.01, *et seq.* (the “LAW”), hereby adopts the following Certificate of Formation. Capitalized terms used but not defined herein have the meaning set forth in the Law.

**ARTICLE I
NAME**

The name of the company, referred to in this Certificate of Formation as the “Company” is “The C=C BOND Group, LLC.” The type of entity being formed under the Law is a limited liability company.

**ARTICLE II
DURATION**

The period of duration of the Company shall be perpetual.

**ARTICLE III
PURPOSE**

The purposes for which the Company is organized are to conduct the business of acting as a business development consultant and to conduct such other lawful business for which limited liability companies may be organized under the Law as may be specifically authorized by consent of the Members in accordance with the provisions of the Operating Agreement.

**ARTICLE IV
REGISTERED AGENT AND OFFICE**

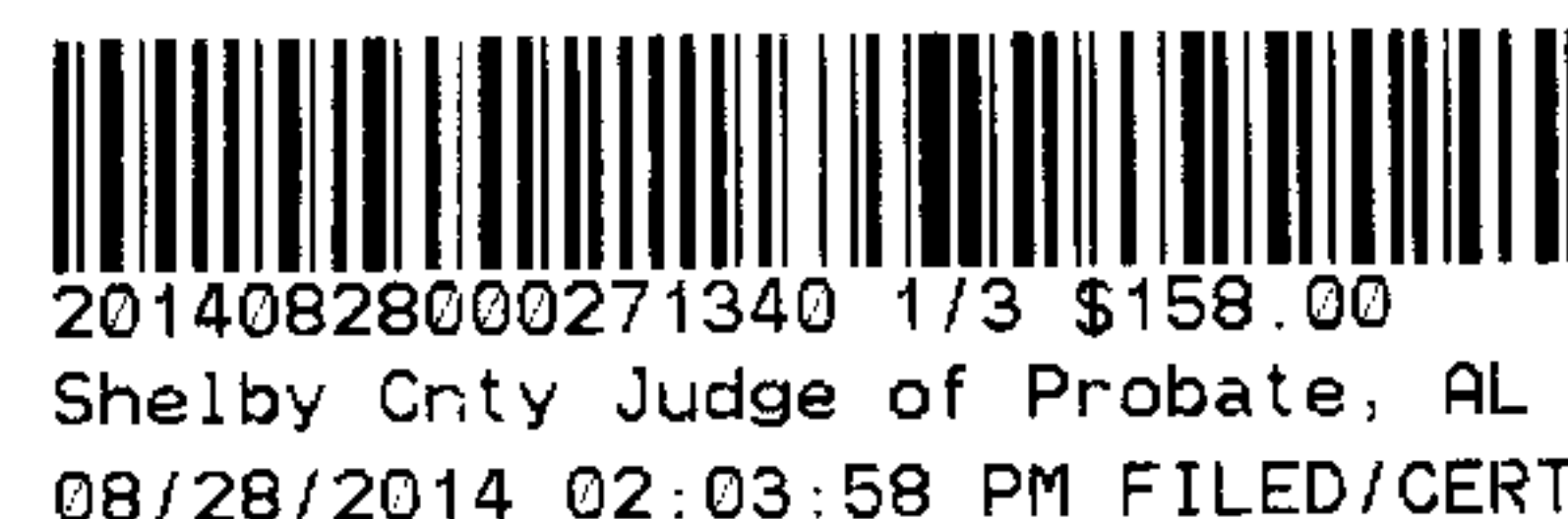
The name of the Company’s initial registered agent in Alabama is Scott Watson. The location of the Company’s registered office in Alabama and the address of said agent and the mailing address are 1936 Cahaba Crest Drive, Birmingham, AL 35242.

**ARTICLE V
INITIAL MEMBER, MANAGER AND THE ORGANIZER**

The name and mailing address of the initial member of the Company (the “Member”) are: Scott Watson, 1936 Cahaba Crest Drive, Birmingham, AL 35242.

The name and mailing address of the initial Manager of the Company (the “Manager”) are: Scott Watson, 1936 Cahaba Crest Drive, Birmingham, AL 35242.

The name and mailing address of the Organizer of the Company (the “Organizer”) are:



Thomas A. Ritchie
312 North 23rd Street
Birmingham, AL 35203

ARTICLE VI
ADDITIONAL MEMBERS

The Members shall have the right to admit additional Members upon the terms and conditions specified in the Operating Agreement.

ARTICLE VII
CESSATION OF MEMBERSHIP

The cessation of membership of one or more Members in the Company shall not result in a dissolution of the Company. The Company shall be dissolved and its affairs wound up upon the occurrence of any event set forth in the Operating Agreement or the Law.

ARTICLE VIII
MISCELLANEOUS MATTERS

The Company shall have all of the powers of a limited liability company that are set out in the Law. The actions of the Managers of the Company acting pursuant to the authority of the Members shall govern the affairs of the Company and the conduct of its business.

IN WITNESS WHEREOF, for the purpose of forming the Company in accordance with the Law, the undersigned has executed this Certificate of Formation as of the 26 day of August, 2014 in his capacity as Organizer.

ORGANIZER:



Thomas A. Ritchie

This instrument prepared by:
Thomas A. Ritchie
312 North 23rd Street
Birmingham, AL 35203


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Shelby Cnty Judge of Probate, AL
08/28/2014 02:03:58 PM FILED/CERT

Jim Bennett
Secretary of State

P.O. Box 5616
Montgomery, AL 36103-5616

STATE OF ALABAMA

I, Jim Bennett, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

The C=C BOND Group, LLC

This name reservation is for the exclusive use of Thomas A Ritchie, 312 North 23rd Steett, Birmingham, AL 35203-3878 for a period of one year beginning August 26, 2014 and expiring August 26, 2015



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Shelby Cnty Judge of Probate, AL
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In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

August 26, 2014

Date

Jim Bennett

Secretary of State