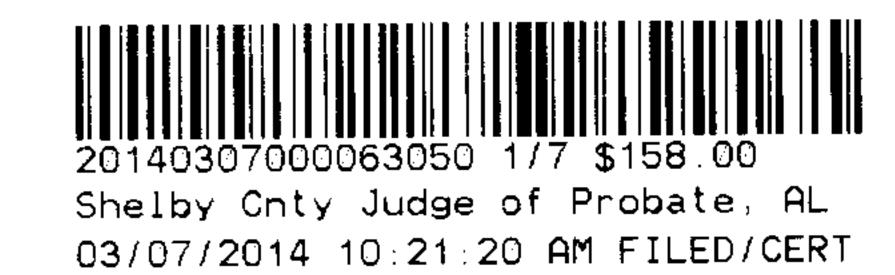
THIS INSTRUMENT PREPARED BY:

John Martin Eades, Jr., Esq. 8050 Highway 70, Suite B Calera, Alabama 35040



CERTIFICATE OF FORMATION

OF Norris Agency, Inc.

TO THE HONORABLE JUDGE OF PROBATE, SHELBY COUNTY,

ALABAMA:

The undersigned, Charles Benjamin Norris, as incorporator of a corporation under the Alabama Business Corporation Law, adopt the following Certificate of Formation for such corporation:

FIRST: The name of the corporation is Norris Agency, Inc.

SECOND: The period of duration is perpetual.

THIRD: The purpose or purposes for which the corporation is organized are:

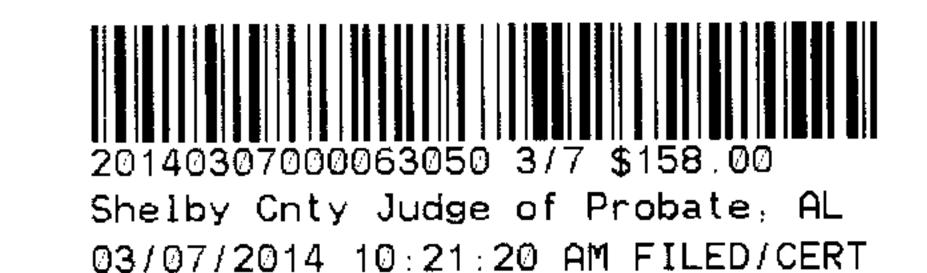
- (a) To engage in the business of selling insurance policies to individuals and businesses in all lines in which Charles Benjamin Norris, the incorporator, is licensed to sell insurance policies in and any and all other lawful trade, business or service permitted by the laws of the State of Alabama and the laws of the United States of America.
 - (b) To engage in the general lease, service, and sale of said services for whatever use.
- (c) To develop, build, manufacture, process, compound or otherwise, exchange, convey, assign, mortgage, pledge, hypothecate, distribute, repair or otherwise dispose of any deal in commodities and any other business approved by the board of directors.
- (d) To render to other, and to engage in the business or rendering to other, consulting, advisory, administrative, industrial engineering, accounting, marketing, advertising, bookkeeping and other services of every nature, kind and character, enter similar or dissimilar to those hereinabove set forth, which a corporation may legally render.
- (e) To purchase, lease, exchange, take, receive, or otherwise acquire, all, or any part of, or any interest in, the properties, assets, business, goodwill and rights of any person, firm, corporation, county, state, municipality or governmental unit, department, division, agency, authority or instrumentality; to pay for the same or any part of combination thereof in cash, in shares of stock, bonds, or other

securities or evidence of obligations or indebtedness of this corporation or any other corporation, by assuming or guaranteeing the whole or any part of the bonds, mortgages, franchises, franchise, lease, contract, indebtedness, guarantees, liabilities and other obligations of the transferor, or by any combination of any of the foregoing: to own, hold, use, operated, manage, improve, repair reorganized or otherwise have an interest in or deal with all, or any part of, or any interest, in such properties, assets, business, goodwill and rights, to sell, lease, exchange, convey, assign, mortgage, pledge, hypothecate, distribute, liquidate or otherwise deal in and dispose of all, or any part of, or any interest, in such properties, assets, business, good will and rights, to sell, lease, exchange, convey, assign, mortgage, pledge, hypothecate, distribute, liquidate or otherwise deal in and dispose of all, or any part of, or any interest in, such properties, assets, business good will and rights, and in conjunction with any of the foregoing to undertake, assume or guarantee, the whole or any part of the bonds, mortgage, franchise, lease, contract, indebtedness, guarantee, liabilities and obligations of the transferor.

- (f) To develop, apply for, register, take licenses in respect of, purchase, lease, exchange, obtain, receive or otherwise acquire, to own, hold, use, operate, manage, manufacture under, improve, or otherwise have an interest in or deal with, to sell, lease, exchange, convey, assign, grant license in respect of mortgage, pledge, hypothecate, distribute or otherwise deal in and dispose of to contract with reference to, any and all inventions, devices, systems, formulae, technical or business information, including trade secrets, intelligence, processes, improvements and modifications thereof, or deal with, to sell, exchange, convey, assign, mortgage, pledge, hypothecate, distribute or otherwise deal in or dispose of, shares of its own stock provide that the Corporation shall not purchase, directly or indirectly, shares of its own stock where such purchase would be prohibited by the Alabama Business Corporation Law, or this Certificate of Formation and provided that the Corporation shall not vote, directly or indirectly, shares of its own stock except as provided by said Act.
- (g) To enter into and make, to perform and carry out, to cancel and rescind, or to let lapse, contracts and agreements of every kind and description.
- (h) To act as agent, representative or receiver of any person, firm, corporation, county, state, country, municipality or governmental unit, department, division, agency, authority or instrumentality or in respect to any lawful undertaking or transaction.

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- (i) To borrow or to raise money, from time to time, without limit as to amount, to draw, make, accept, endorse, execute, issue and deliver all kinds of securities, including, but without limiting the generality thereof, bonds, debentures, drafts, bills of exchange, warrants, notes and other negotiable and nonnegotiable instruments, and evidences of obligations or indebtedness: and to secure the payments and full performance of such by mortgage on, or pledge, conveyance, or the property of the corporation, either real, personal or mixed, including contract rights, whether at the time owned or thereafter acquired.
- (j) To guarantee the obligations of, and to lend its aid and credit to persons, firms, corporations, countries, states, counties, municipalities, or other government units, departments, divisions, agencies, authorities, or instrumentalities, and to secure the same by mortgage on, or pledge, conveyance, or assignment in trust of, all, any part of, or any interest in, the property of the corporation, either real, personal or mixed, including contracts rights, whether at the time owned or thereafter acquired.
- (k) To enter into with any one or more persons, firms, corporations, countries, states, counties, municipalities or government units, departments, divisions, agencies, authorities or instrumentalities (1) any lawful arrangement from sharing profits, union of interest, reciprocal association, or cooperative association, or (2) any joint venture or limited partnership.
- (l) To carry out any or all of these objects and purposes specified in the paragraph as principal or agent and along or with one or more person, firm, corporation, countries, states, counties, municipalities or government units, departments, divisions, agencies, authorities or instrumentalities, and to execute from time to time such general or special powers of attorney as it may determine, granting such powers, as it may deem proper, and to revoke such powers of attorney as and when it may desire.
- (m) In addition to the objects aforesaid, the corporation shall have the power to conduct and carry on any business or activity associated with the above described activities of said corporation.
- (n) To enter into, make and perform contracts of every kind for lawful purpose without limit as to amount, with any persons, firm, association, partnership, limited partnership, corporation, municipality, county, state, territory, governmental, governmental subdivision or body politic for the



purpose of caring on the functions described in paragraphs (a) and (b) hereinabove.

(o) To have one or more offices to carry on all of its operations and business without restriction

or limit as to amount in any of the states, districts, territories or possessions or colonies of the United

States, and in any and all foreign countries subject to the laws of such state, district, territory,

possession, colony or country.

(p) To carry on any other business in connection with the foregoing.

(q) To do any and all of the things herein set out and such other things as are incidental or

conducive to the attainment of the objects and purposes of this corporation to the same extent as natural

persons might or could do and in any part of the world as principal, factor, agent, contractor or

otherwise, either alone or in conjunction with any other person, firm, association, corporation or entity

of whatsoever kind and to do any powers to the full extent authorized or permitted to a corporation

under any laws that may be now or hereinafter applicable or available to this corporation.

(r) To conduct, operate, transact any and all businesses, ventures, enterprises, projects, activities

that are otherwise lawful for corporations in Alabama.

(s) The foregoing clauses, and each phrase thereof, shall be construed as objects and purposes of

this corporation, as well as powers and provisions for the regulation of the business and the conduct of

the affairs of the corporation, the directors and stockholders thereof, all in addition to those powers

specifically conferred upon the corporation by law, and it is hereby expressly provided that the

foregoing specific enumeration of purposes and powers shall not be held to or restrict in any manner

the powers of the corporation otherwise granted by law. Nothing herein contained, however, shall be

constructed as authorizing this corporation to carry on the business of banking or that of a trust

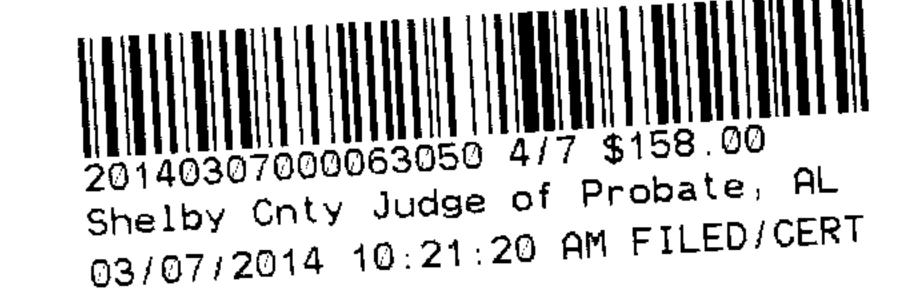
company.

FOURTH: The aggregate number of shares which the corporation shall have authority to issue

is one hundred (100) shares at par value of one Dollar (\$1.00) per share. All stock shall be common and

non-assessable.

FIFTH: Provisions granting preemptive rights are: None.



SIXTH: Provisions for the regulating the internal affairs of the corporation are: shall be provided for in the by-laws of the corporation to be adopted by the shareholders and directors.

SEVENTH: The address of the initial registered office of the corporation is, 8050 Highway 70, Calera, Alabama 35040 the name of its initial registered agent at such address is, Charles Benjamin Norris.

EIGHTH: The number of directors constituting the initial Board of Directors of the corporation is 1, but the number of Board of Directors at a regular or called meeting shall be in accordance with the by-laws of the corporation, and the name and the address of the persons who are to serve as Directors and initial Officers until the first meeting of shareholders or until their successors are elected and shall qualify are the following individuals who also will serve as officers of the corporation and who will also be shareholders of the corporation:

NAME & ADDRESS OFFICE

Charles Benjamin Norris President and Secretary and Treasurer and Chairman of the

6812 Butterfly Lane Board of Directors

Dora, Alabama 35062-2267

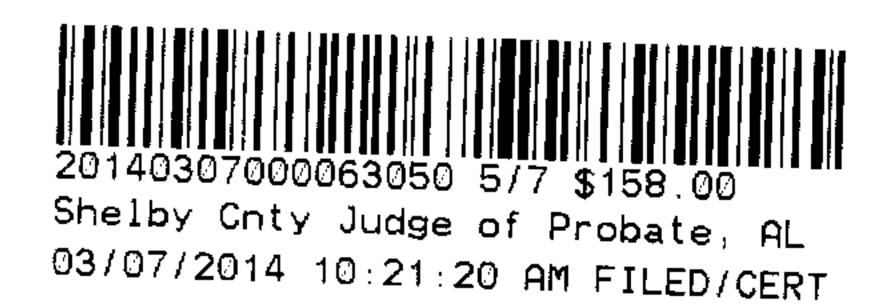
The name and address of each incorporator are the following individuals who will also serve as officers and directors of the corporation as specified herein:

NAME& ADDRESS # OF SHARES AMOUNT
Charles Benjamin Norris 100 shares \$100.00

6812 Butterfly Lane

Dora, Alabama 35062-2267

NINTH: A director has no liability to the corporation or its shareholders for money damages for any action taken, or any failure to take any action, as a director, except liability for (A) the amount of financial benefit received by a director to which he or she is not entitled; (B) an intentional infliction of harm on the corporation or the shareholders; (C) a violation of Section 10A-2-8.33; (D) an intentional violation of criminal law; or (E) a breach of the director's duty of loyalty to the corporation or its shareholders.



There are not any other provisions that are not inconsistent with law relating to organization, ownership, governance, business, or affairs of the corporation.

IN WITNESS WHEREOF, the said incorporator has hereunto set his/her hands on this the

day of CHARLES BENJAMIN NORRIS

CHARLES BENJAMIN NORRIS

Incorporator

STATE OF ALABAMA

COUNTY OF SHELBY

I, the undersigned, a notary public in and for said county in said state, hereby certify that the foregoing named incorporator, Charles Benjamin Norris appeared before me on this the Study of March 2014 and on oath stated that the matters contained in said Certificate of Formation are true.

Notary Public, State of Alabama at Large

Done this the Sth day of M

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My commission expires:

NOTARY PUBLIC STATE OF ALABAMA AT LARGE ANY COMMISSION EXPIRES: Mar 16, 2014
SONDED THRU NOTARY PUBLIC UNDERWRITERS

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STATE OF ALABAMA

I, Jim Bennett, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

Norris Agency, Inc.

This name reservation is for the exclusive use of John Martin Eades, Jr, P. O. Box 217, Calera, AL 35040 for a period of one year beginning March 03, 2014 and expiring March 03, 2015



RES650683

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

March 03, 2014

Date

A-3-----

Jim Bennett

Secretary of State



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