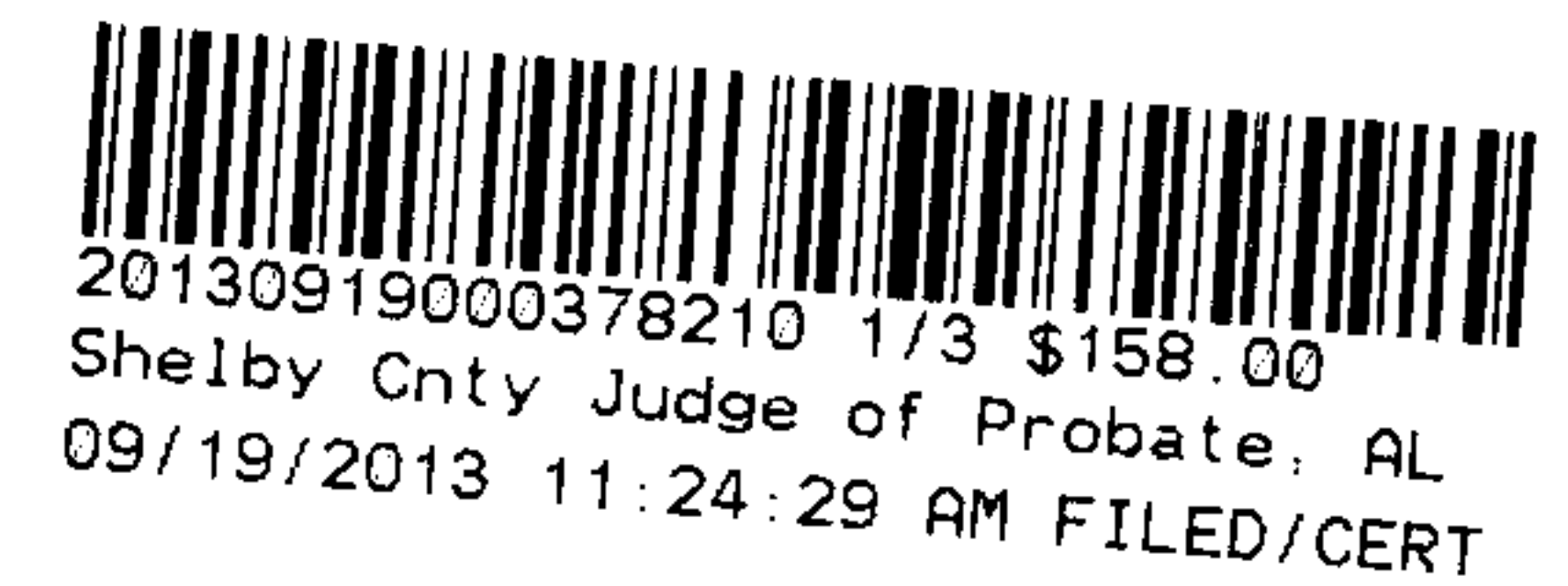




**CERTIFICATE OF FORMATION  
OF  
THE GIRLS OF ALABAMA, LLC**

Pursuant to the Provisions 10A-1-3.05 and 10A-5-2.02 of the Code of Alabama 1975, the undersigned hereby adopt the following Limited Liability Company Certificate of Formation:

**ARTICLE I**

**NAME**

The name of the Limited Liability Company shall be The Girls of Alabama, LLC (hereinafter referred to as the “company”).

**ARTICLE II**

**PRINCIPAL OFFICE**

The principal office of the company shall be located at 536 Matador Drive, Chelsea, Alabama 35043

**ARTICLE III**

**REGISTERED AGENT/OFFICE**

The location of the initial registered office shall be 536 Matador Drive, Chelsea, Alabama 35043. The mailing address of the initial registered office shall be: PMB 144, 60 Chelsea Corners, Chelsea, Alabama 35043, and the registered agent at that address shall be Rebecca C. Salamone.

**ARTICLE IV**

**PURPOSE**

The Company is organized for the purpose of developing media marketing services for equine related businesses and promote the equine industry, and for the transaction of any other lawful business.

**ARTICLE V**

**DURATION**

The Company shall continue in existence until it is dissolved in accordance with the provisions of the operating agreement, or, if there is no operating agreement or no provision in the operating agreement governing the duration of the Company, then in accordance with the Alabama Limited Liability Company Act, or other applicable laws.

## ARTICLE VI

### INITIAL MEMBERS

The name and address of the initial members and organizers of the company are:

Rebecca C. Salamone  
536 Matador Drive  
Chelsea, Alabama 35043

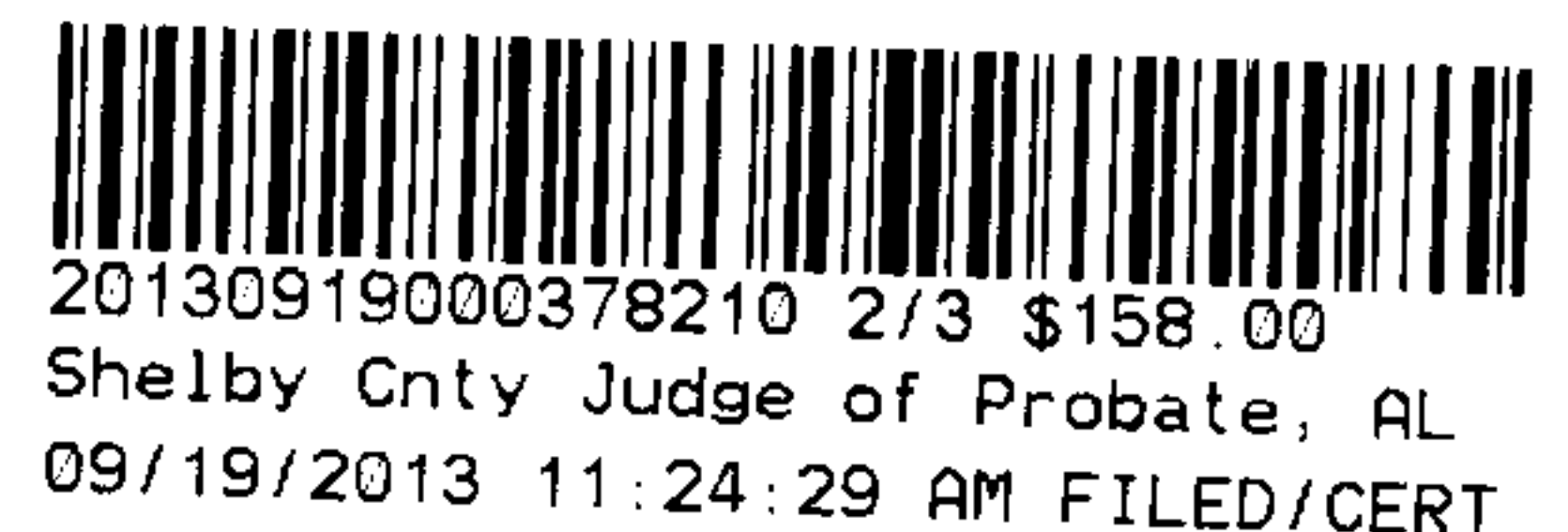
## ARTICLE VII

This limited liability company shall be managed by its members.

IN WITNESS WHEREOF, the undersigned members have hereunto set our hands and seals this 18<sup>th</sup> day of September, 2013.

Rebecca C. Salamone  
Rebecca C. Salamone

This instrument was prepared by:  
BEVERLY PASCHAL POSTON  
Attorney at Law  
200 First Avenue SE  
Cullman, AL 35055  
(256) 739-3970



Jim Bennett  
Secretary of State

P.O. Box 5616  
Montgomery, AL 36103-5616

# STATE OF ALABAMA

**I, Jim Bennett, Secretary of State of Alabama, having custody of the  
Great and Principal Seal of said State, do hereby certify that**

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama  
1975, and upon an examination of the entity records on file in this office, the  
following entity name is reserved as available:

**The Girls of Alabama, LLC**

This name reservation is for the exclusive use of Becca Salamone, PMB 144, 60  
Chelesa Corners, Chelesa, AL 35043 for a period of one year beginning September  
18, 2013 and expiring September 18, 2014



RES636944

**In Testimony Whereof, I have hereunto set my  
hand and affixed the Great Seal of the State, at the  
Capitol, in the city of Montgomery, on this day.**

September 18, 2013

Date

A handwritten signature in cursive script, appearing to read "Jim Bennett".

**Jim Bennett**

**Secretary of State**

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Shelby Cnty Judge of Probate, AL  
09/19/2013 11:24:29 AM FILED/CERT