

**CERTIFICATE OF FORMATION
OF
BIG CANOE PRESS, LLC**

1. The name of the limited liability company formed hereby is Big Canoe Press, LLC, hereinafter referred to in this Certificate of Formation as the “Company.”

2. The period of the Company’s duration is perpetual.

3. The purpose for which the Company is formed is the transaction of any and all lawful business for which a limited liability company may be organized under the Alabama Limited Liability Company Law, as amended from time to time (the “Act”).

4. The location and mailing address of the initial registered office of the Company is 116 Port South Lane, Alabaster, Alabama 35007. The name of its initial registered agent at that address is Mary Alice Davis Spanos.

5. The names and mailing addresses of the initial members of this Company are: (a) Mary Alice Davis Spanos, 116 Port South Lane, Alabaster, Alabama 35007; (b) Michael Spanos, 116 Port South Lane, Alabaster, Alabama 35007; (c) Hillside Investing, LLC, P.O. Box 181, Wilton, Alabama, 35187; (d) Ashley A. Dumas, 1602 Main Street, Greensboro, Alabama 36744; and (e) Steven M. Meredith, 1602 Main Street, Greensboro, Alabama 36744.

6. The right of the members to admit additional members to the Company shall be determined in accordance with the terms and conditions of the applicable provisions of the Operating Agreement of the Company, as it may be amended from time to time.

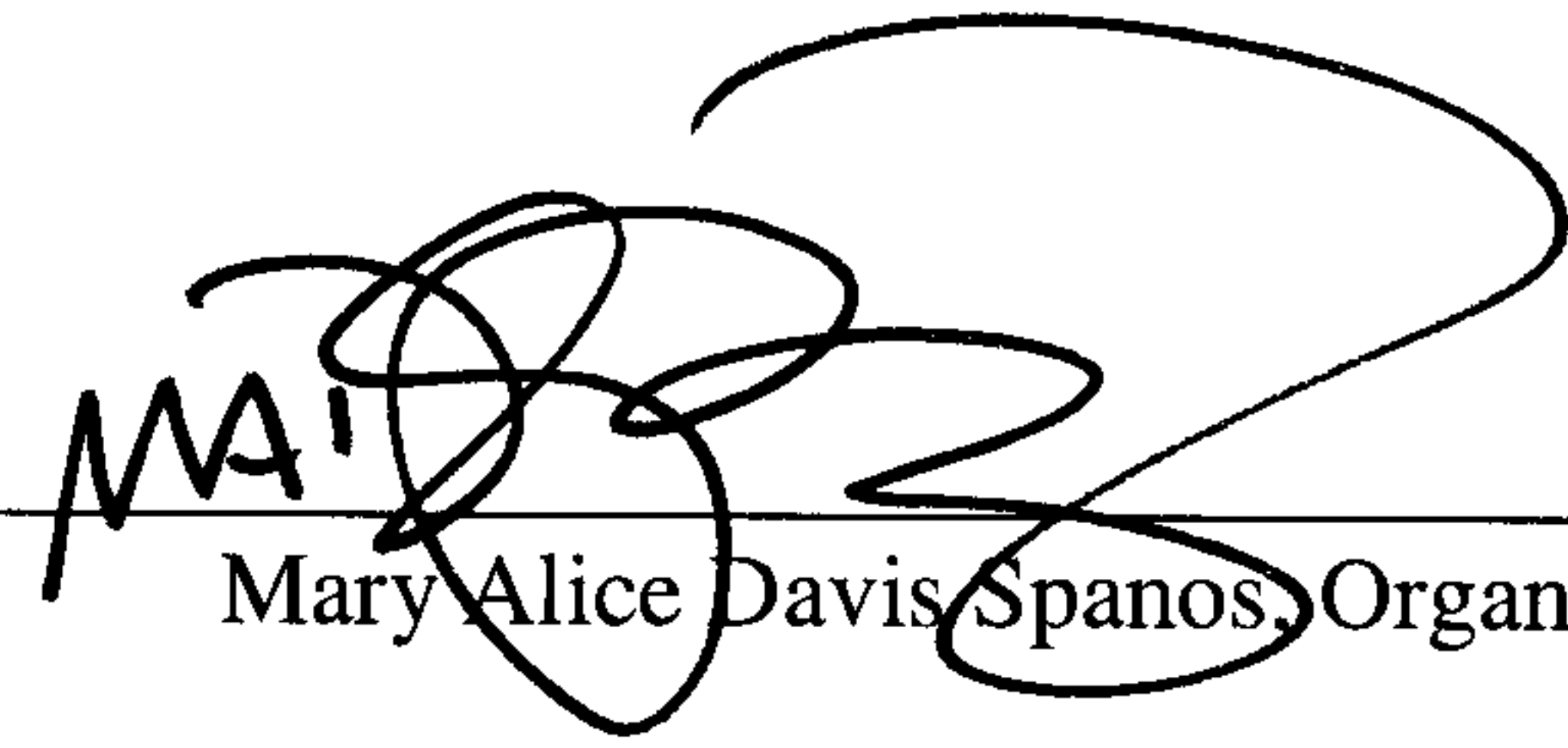
7. Except as otherwise specifically required by any non-waivable provisions of the Act or any provisions of the Operating Agreement of the Company, the cessation of membership in the Company by any member shall not result in the dissolution of the Company.

8. Management of the Company shall be vested in managers. There shall be one (1) initial manager of the Company, and the name and mailing address of the initial manager of the Company are: Mary Alice Davis Spanos, 116 Port South Lane, Alabaster, Alabama 35007.

9. The regulation of the internal affairs of the Company, if not set forth herein, shall be governed by the Operating Agreement of the Company, as it may be amended from time to time.


20111007000298710 1/3 \$156.00
Shelby Cnty Judge of Probate, AL
10/07/2011 09:39:44 AM FILED/CERT

The undersigned, acting as the organizer of the limited liability company named herein, executes this Certificate of Formation as of October 6, 2011.


Mary Alice Davis Spanos, Organizer

This instrument prepared by:
Tyler B. Novak
Bradley Arant Boult Cummings LLP
One Federal Place
1819 Fifth Avenue North
Birmingham, AL 35203-2119


20111007000298710 2/3 \$156.00
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Beth Chapman
Secretary of State

P. O. Box 5616
Montgomery, AL 36103-5616

STATE OF ALABAMA

**I, Beth Chapman, Secretary of State of Alabama, having custody of the
Great and Principal Seal of said State, do hereby certify that**

pursuant to the provisions of Title 10A, Chapter 1, Article 5, *Code of Alabama*
1975, and upon an examination of the entity records on file in this office, the
following entity name is reserved as available:

Big Canoe Press, LLC

This domestic limited liability company is proposed to be formed in Alabama and
is for the exclusive use of Bradley Arant Boult Cummings LLP, PO Box 830709,
Birmingham, AL 35283 for a period of one hundred twenty days beginning
October 4, 2011 and expiring February 1, 2012.


20111007000298710 3/3 \$156.00
Shelby Cnty Judge of Probate, AL
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**In Testimony Whereof, I have hereunto set my
hand and affixed the Great Seal of the State, at the
Capitol, in the city of Montgomery, on this day.**

October 4, 2011

Date



Beth Chapman

Secretary of State