

Certificate of Formation of the TRMc Consulting LLC

An Alabama Limited Liability Company

Section 1.01 Introduction and Preliminary Statements

The undersigned Organizer, desires to form a limited liability company pursuant to the Laws of the State of Alabama by delivering in duplicate to the Shelby County, Alabama, Probate Office these Articles of Organization, in accordance with the provisions of Alabama Limited Liability Company Act, hereinafter referred to as the "Act".

Section 1.02 Name

The name of the limited liability company, referred to as the "Company", is:

TRMc Consulting LLC,
An Alabama Limited Liability Company

Section 1.03 Document Preparer

This document was prepared by:

Stephen J. Bailey
Bailey & Holliman Estate Planning Law Firm
2491 Pelham Parkway
Pelham, AL 35124

Section 1.04 Principal Office of the Company

The principal office of the Company is:

Physical Address:
2005 Sweetgum Drive
Hoover, Alabama 35244

Mailing Address:
2005 Sweetgum Drive
Hoover, Alabama 35244



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Section 1.05 Registered Agent and Registered Office

The name of the initial registered agent is Travis Ray McAdams and the original registered addresses are as follows:

Physical Address:
2005 Sweetgum Drive
Hoover, Alabama 35244

Mailing Address:
2005 Sweetgum Drive
Hoover, Alabama 35244

Section 1.06 Registered Agent Consent

I, Travis Ray McAdams, a natural person and resident of Alabama, accept the appointment as agent of TRMc Consulting LLC, an Alabama Limited Liability Company, upon whom process, notices and demands may be served, whose principal place of business and records are located at the address stated above. I understand that as agent it will be my responsibility to receive service of process, to forward mail, and to immediately notify the Office of the Secretary of State in the event of my resignation or any changes in the Registered Office Address.

Dated: September 7, 2011.


Travis Ray McAdams, Registered Agent

Section 1.07 Objects and Purposes

The nature of the business and the objects and purposes to be transacted, promoted or carried on, and for which the Company is organized, are as follows: to carry on and engage in and conduct any lawful business or investment activities, and exercise all of the powers, rights and privileges which a limited liability company organized under the Act may have and exercise.

Section 1.08 Duration

The Company shall exist for a perpetual duration from the date of filing these Articles of Organization with the Shelby County, Alabama, Probate Office, unless dissolved according to law.



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Section 1.09 Name and Address of Organizer

John R. Holliman, 2491 Pelham Parkway, Pelham, Alabama 35124

Section 1.10 Additional Contributions

Additional contributions to the Company shall be made at such times and in such amounts as may be provided in the Operating Agreement.

Section 1.11 Additional Members

The Company shall have the right to admit additional Members to the Company in accordance with the terms and conditions of the Company's Operating Agreement. Any Member who is subsequently admitted as a Member of the Company shall have all of the rights and obligations of a Member under the Operating Agreement. Any transferee of a Member's Interests in the Company shall be treated as an Assignee until such time as that transferee is admitted as an Additional or Substitute Member, if ever, in accordance with the terms of the Operating Agreement.

Section 1.12 Continuation of Business

In the event of the death, disability, retirement, resignation, withdrawal, expulsion, or bankruptcy, of a Member, or the occurrence of an event, which terminates the continued membership of a Member in the Company, the remaining Members of the Company shall have the right to continue the business of the Company in accordance with the terms of the Operating Agreement. In the event that the remaining Members fail to continue the business of the Company in accordance with the terms of the Operating Agreement, the Company shall be dissolved and liquidated in accordance with the provisions of the Act and the Operating Agreement.

Section 1.13 Operating Agreement and Authority

The manner in which the Company conducts its business and affairs, the duties and authority of its Members and the rights and obligations of its Members and Managers to the extent not expressly required by and provided for in the act, shall be set forth in the Operating Agreement adopted by the initial Members of the Company. Said Operating Agreement may from time to time be amended in accordance with the provisions contained therein.


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Section 1.14 Management

The business of the Company shall be conducted under the management of its Members who shall have exclusive authority to act for the Company in all matters. The authorities and duties of the Members will be set forth in the Operating Agreement.

Section 1.15 Indemnification and Liability

The Company may, as determined by the Members of the Company, indemnify and advance expenses to a Member, employee or agent of the Company in connection with any proceeding, to the extent permitted by and in accordance with applicable laws and statutes and the Act and the Operating Agreement of the Company.

Section 1.16 Transferability of Interest

No interest in the Company may be transferred except as specifically set forth in the Operating Agreement of the Company.

IN WITNESS WHEREOF the undersigned forms this limited liability company on this date and specifies September 7, 2011, as the effective date.

Executed on September 7, 2011


John R. Holliman, Organizer



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Beth Chapman
Secretary of State

P. O. Box 5616
Montgomery, AL 36103-5616

STATE OF ALABAMA

**I, Beth Chapman, Secretary of State of Alabama, having custody of the
Great and Principal Seal of said State, do hereby certify that**

pursuant to the provisions of Title 10A, Chapter 1, Article 5, *Code of Alabama*
1975, and upon an examination of the entity records on file in this office, the
following entity name is reserved as available:

TRMc Consulting, LLC

This domestic limited liability company is proposed to be formed in Alabama and
is for the exclusive use of John Holliman, 2491 Pelham Parkway, Pelham, AL
35124 for a period of one hundred twenty days beginning August 19, 2011 and
expiring December 17, 2011.



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**In Testimony Whereof, I have hereunto set my
hand and affixed the Great Seal of the State, at the
Capitol, in the city of Montgomery, on this day.**

August 19, 2011

Date

Beth Chapman

Beth Chapman

Secretary of State