STATE OF ALABAMA

Shelby Cnty Judge of Probate, AL 01/28/2011 03:20:58 PM FILED/CERT

DOMESTIC LIMITED LIABILITY COMPANY ARTICLES OF ORGANIZATION GUIDELINES

Pursuant to the Alabama Limited Liability Company Act of 1997, the undersigned hereby adopts the following Articles OF ORGANIZATION.

The name of the Limited Liability Company: (Must include the words Limited Liability Company, L.L.C. or Article I

LLC)

Carr & Associates, LLC.

Article II The duration of the Limited Liability Company is. Perpetual

The Limited Liability Company has been organized for the following purpose(s): Article III

Specifically, but not limited to, Sales and Marketing Services. Furthermore,

this organization may conduct any and all legal business activities.

Article IV The street address (NO PO BOX) of the registered office:

> 2002 McCain Parkway Pelham, Alabama 35124

Name of the registered agent at that office: Gregory B. Carr

Article V The names and addresses of the initial member(s), and organizer (if any):

Gregory B. Carr

502 Forest Lakes Drive Sterrett, Alabama 35147

(Attach additional sheets if necessary.)

Article VI If the Limited Liability Company is to be managed by one or more managers, list the names

and addresses of the members who are to serve until the first annual meeting of the members

or until their successors are elected and qualified.

IN WITNESS THEREOF, the undersigned members executed these Articles of Organization on this the 20 11

day of JANUAR 26

THIS DOCUMENT PREPARED BY:

Gregóry B. Carr, Member/Organizer

Roy Strickland, Jr., CPA 34830 US Hwy 280 Childersburg, Alabama 35044.