

STATE OF ALABAMA

DOMESTIC LIMITED LIABILITY COMPANY ARTICLES OF ORGANIZATION GUIDELINES

INSTRUCTIONS:

STEP 1: THE NAME OF THE LIMITED LIABILITY COMPANY MUST CONTAIN THE WORDS LIMITED LIABILITY COMPANY, LLC OR L.L.C.

STEP 2: FILE THE ORIGINAL AND TWO COPIES OF THE ARTICLES OF ORGANIZATION IN THE COUNTY WHERE THE LLC'S REGISTERED OFFICE IS LOCATED. THE SECRETARY OF STATE'S FILING FEE IS \$40. PLEASE CONTACT THE JUDGE OF PROBATE TO VERIFY THE PROBATE FILING FEE.

PURSUANT TO THE ALABAMA LIMITED LIABILITY COMPANY ACT, THE UNDERSIGNED HEREBY ADOPTS THE FOLLOWING ARTICLES OF ORGANIZATION.

Article I The name of the Limited Liability Company: Horn Consulting, LLC

(Your company title must end with the words Limited Liability Company, L.L.C. or LLC)

Article II The duration of the Limited Liability Company is 12 Months

Article III The Limited Liability Company has been organized for the following purpose(s):
Negotiating and maintaining contracts

Article IV The street address (NO PO BOX) of the registered office: 183 Cambran Way, Birmingham, AL 35242 and the name of the registered agent at that office: William Horn

Article V The names and addresses of the initial member(s), and organizer (if any):
William Horn
183 Cambran Way, Birmingham, AL 35242

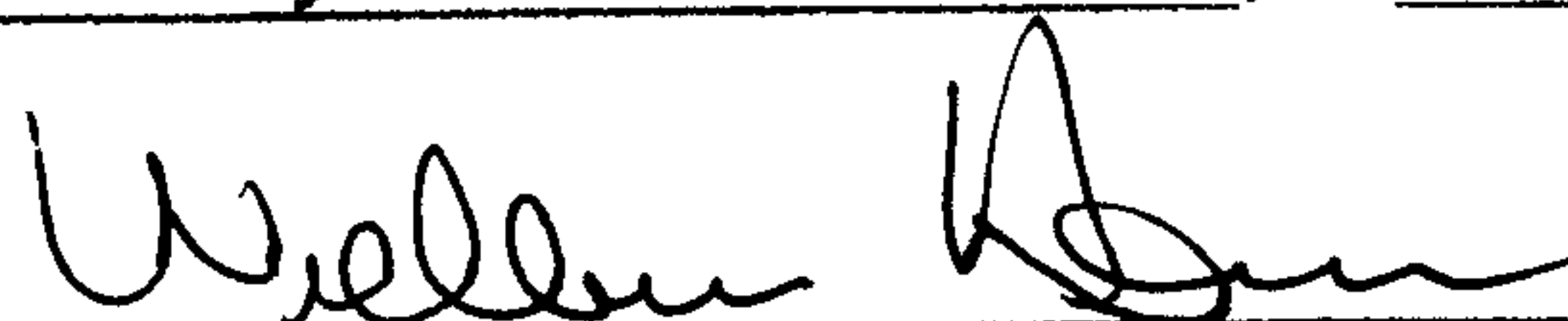
(Attach additional sheets if necessary.)

Article VI If the Limited Liability Company is to be managed by one or more managers, list the names and addresses of the managers who are to serve until the first annual meeting of the members or until their successors are elected and qualified.
William Horn
183 Cambran Way, Birmingham, AL 35242

Any provision that is not inconsistent with the law for the regulation of the internal affairs of the Limited Liability Company is permitted to be set forth in the operating agreement of the LLC.

IN WITNESS THEREOF, the undersigned members executed these Articles of Organization on this the 7th day of January, 2011.

THIS DOCUMENT PREPARED BY:


Signature of Member/Organizer

William Horn

DLL 1.1 Rev. 6/2001



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Shelby Cnty Judge of Probate, AL
01/18/2011 11:22:46 AM FILED/CERT