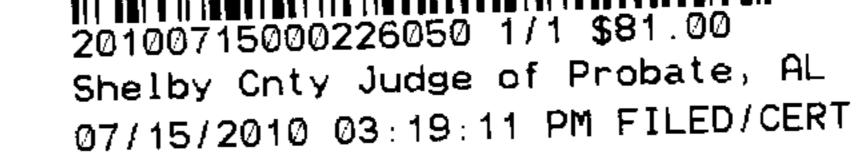
STATE OF ALABAMA



DOMESTIC LIMITED LIABILITY COMPANY ARTICLES OF ORGANIZATION GUIDELINES

INSTRUCTIONS:

STEP 1: THE NAME OF THE LIMITED LIABILITY COMPANY MUST CONTAIN THE WORDS LIMITED LIABILITY COMPANY, LLC OR L.L.C.

STEP 2: FILE THE ORIGINAL AND TWO COPIES OF THE ARTICLES OF ORGANIZATION IN THE COUNTY WHERE THE LLC'S REGISTERED OFFICE IS LOCATED. THE SECRETARY OF STATE'S FLING FEE IS \$40. PLEASE CONTACT THE JUDGE OF PROBATE TO VERIFY THE PROBATE

FILING FEE. Pursuant to the Alabama Limited Liability Company Act, the undersigned hereby adopts the following Articles of ORGANIZATION. The name of the Limited Liability Company: Article I CARLS COMFORT SHOES, LLC (Your company title must end with the words Limited Liability Company, L.L.C. or LLC) The duration of the Limited Liability Company is PERPETUAL Article II The Limited Liability Company has been organized for the following purpose(s): Article III RETAIL SALES OF SHOES AND ANY OTHER LEGAL BUSINESS PRACTICES IN THE STATE OF ACABAMA The street address (NO PO BOX) of the registered office: Article IV 166 Sweetburn DR. CHELSEA, AL 35043 and the name of the registered agent at that office: LAEL L. MILLER The names and addresses of the initial member(s), and organizer (if any): Article V CARL L. MILLER 166 SWEETGILM DR CHELSCA, AL 35043 (Attach additional sheets if necessary.) If the Limited Liability Company is to be managed by one or more managers, list the Article VI names and addresses of the managers who are to serve until the first annual meeting of the members or until their successors are elected and qualified. ARC L. MILLER 166 SWEETEUM DR CHICLSEA, AC 35043 Any provision that is not inconsistent with the law for the regulation of the internal affairs of the Limited Liability Company is permitted to be set forth in the operating agreement of the LLC. IN WITNESS THEREOF, the undersigned members executed these Articles of Organization on THIS DOCUMENT PREPARED BY

DLL 1.1 Rev. 6/2001

Signature of Member/Organizer

My Commission Expires 11/14/11