

**State of Alabama
Articles of Organization**



20091221000464590 1/1 \$80.00
Shelby Cnty Judge of Probate, AL
12/21/2009 09:35:20 AM FILED/CERT

Article I

The Name of the Limited Liability Company: **AKR, LLC**

Article II

The duration of this Limited Liability Company shall be perpetual.

Article III

The Limited Liability Company has been organized for the following purposes:

1. Any lawful business activity in compliance with Alabama law.
2. Specifically, but not limited to operations as a franchisor.

Article IV

The street address of the registered office for the Limited Liability Company is located at Robert A. Needham, 2148 Pelham Parkway, Building 300, Pelham, Alabama 35124

Article V

The name and address of the initial member is:

Robert A. Needham
139 St. Charles Place
Helena, Alabama 35080

Article VI

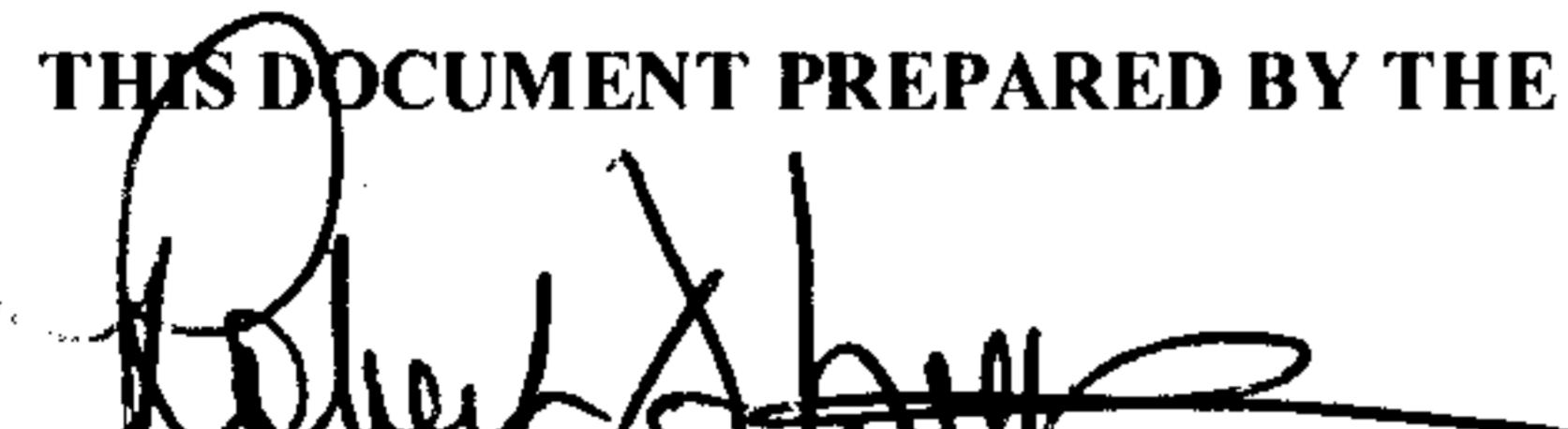
The Manager of the Limited Liability Company until the election officers at the first annual meeting of the Members or until his successor(s) is/are elected and qualified is:

Robert A. Needham
2148 Pelham Parkway Building 300
Pelham, Alabama 35124

Any provision that is not consistent with the law for the regulation of the internal affairs of this Limited Liability Company is permitted to be set forth in the operating agreement of the Limited Liability Company.

IN WITNESS THEREOF, the undersigned members executed these Articles of Organization on this the 21st day of December 2009.

THIS DOCUMENT PREPARED BY THE UNDERSIGNED INITIAL MEMBER


Robert A. Needham
Member/Organizer