

ARTICLES OF ORGANIZATION OF

B & M, LLC

Pursuant to the Provisions of Sections 10-12-1, et seq. of the Code of Alabama (1975), the undersigned hereby adopt the following Limited Liability Company Articles of Organization.

ARTICLE I

Name

The name of the limited liability company is B & M, L L C (the "Company").

ARTICLE II

Duration

The Company shall have a perpetual duration from the date of organization in accordance with the Alabama Limited Liability Company Act ("the Act").

ARTICLE III

Purposes

The purposes for which the Company is formed are:

- a. To purchase, lease, sell or broker vehicles.
- b. To engage in any other lawful act or activity for which limited liability companies may be organized pursuant to the Act.

ARTICLE IV

Registered Office; Registered Agent

The location and mailing address of the initial registered office of the Company shall be 448 Cambrian Ridge Lane, Pelham, Alabama, 35242, and its registered agent at such address shall be Andrew D. Banks.

ARTICLE V

Initial Members

The names and mailing addresses of the initial members are:

Andrew D. Banks

448 Cambrian Ridge Lane
Pelham, Alabama 35242

Kevin P. May

155 Roy Court
Helena, Alabama 35080

ARTICLE VI

Admission of Additional Members

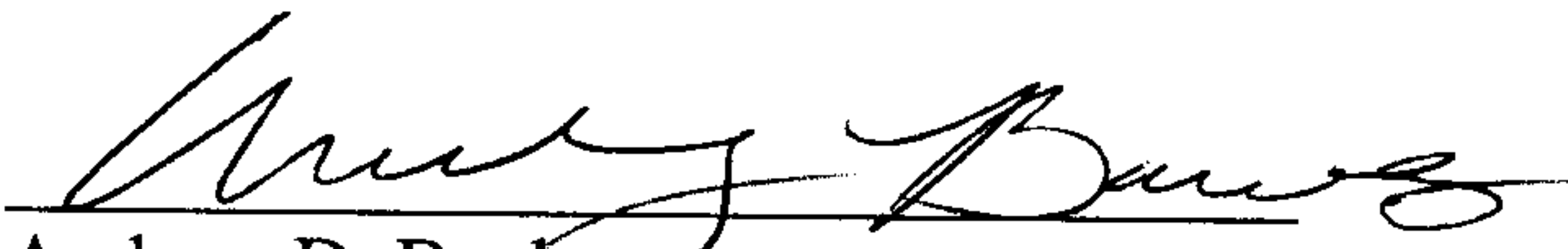
Upon the unanimous written consent of the members, the Company may permit the admission of additional members and the terms and conditions of their admission shall be as set forth in the Company's Operating Agreement.

ARTICLE VII

Cessation of Membership

The cessation of membership of one or more members will not result in dissolution of the Company.

IN WITNESS WHEREOF, these Articles have been subscribed as of the 10th day of November, 2006.


Andrew D. Banks


Kevin P. Mays

This Instrument prepared by:

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