

ARTICLES OF ORGANIZATION
OF
BCR, LLC

KNOW ALL MEN BY THESE PRESENTS: That we, the undersigned members, desire to form a limited liability company under the Code of Alabama and do hereby adopt the following Articles of Organization for such limited liability company:

ARTICLE I

The name of this limited liability company shall be BCR, L.L.C.

ARTICLE II

The purpose or purposes for which this limited liability company is formed is/are as follows:

- (1) To purchase, develop, lease or and sell real property; and
- (2) To do and engage in any business which a natural person can do; and
- (3) To manufacturer, purchase or otherwise acquire, own, pledge, sell assign and transfer, or otherwise dispose of, and invest, trade and deal in and with goods, wares and merchandise of every class and description, whether or not the same specifically pertain to the classes of business above specified; and
- (4) To enter into, make and perform contracts of every kind and description with any person, firm, association, corporation, municipality, country, state, body politic or government or colony or dependency thereof; and
- (5) To purchase, acquire, hold, improve, sell, convey, assign, exchange, mortgage, encumber, lease, hire and deal in real and personal property of every kind and character; and
- (6) To purchase, acquire, hold, subdivide, develop and operate real estate, to erect buildings thereon and to sell, lease, maintain, own, repair, and operate such properties; and
- (7) To borrow and lend money and to give or take security therefore by way of mortgage, pledge, transfer or assignment of real or personal property of every nature; and

(8) Generally to purchase, take or lease, or exchange, hire, or otherwise acquire any real and personal property or any rights or privileges therein, which this limited liability company may think necessary or convenient for the purposes of its business, and to buy, own and hold real property for the purpose of securing debts due the limited liability company, and to sell and dispose of the same at will, and to make any and all necessary instruments of conveyance therefor; and

(9) To issue bonds, debentures or obligations of this corporation from time to time, for any of the objects or other purposes of the limited liability company, and to secure the same by mortgage, pledge, deed of trust or otherwise; and

(10) To do all and everything necessary and proper for the accomplishment of the objects herein enumerated or necessary or incidental to the attainment of the purposes of the limited liability company, whether such business is similar in nature to the objects and powers hereinabove set forth or otherwise; but nothing herein contained is to be construed as authorizing this limited liability company to carry on the business of banking or that of a trust company or that of the business of insurance in any of its branches.

The foregoing clauses shall be construed as objects and purposes of the limited liability company in addition to those powers specifically conferred upon the limited liability company by the Code of Alabama (1975), Section 10-12-4, and it is hereby expressly provided that the foregoing specific enumeration of powers shall not be held to limit or restrict in any manner the powers of the limited liability company otherwise granted by said law.

ARTICLE III

The location and mailing address of the initial registered office of the limited liability company is 4124 Kesteven Drive, Birmingham AL 35242, and the name of its initial registered agent at such address is John J. Barrow.

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ARTICLE IV

The names and mailing addresses of the initial members of the limited liability company are as follows:

John J. Barrow
4124 Kesteven Drive
Birmingham, AL 35242

Cynthia G. Barrow
4124 Kevesten Drive
Birmingham, AL 35242

ARTICLE V

The members of this limited liability company shall have the right to add new members by holding a special meeting of all the current members of the organization. At said meeting, a unanimous vote of those present will be required to amend these Articles of Organization to add one or more proposed new members.

ARTICLE VI

The members of this limited liability company shall have the right to continue the business in the event one or more of the members become dissociated with the company and so long as at least one or more members remain as members of the company.

ARTICLE VII

The day to day business of this limited liability company shall be carried out by the managing member of the Company. The Managing Member shall be John J. Barrow, who shall be empowered to act for the company in all matters.

ARTICLE VIII

The members of this limited liability company shall not have the ability to freely transfer their individual interests in the company to parties not presently members.

ARTICLE IX

Any amendment required by these articles or by the laws of the State of Alabama with respect to limited liability companies shall be signed by at least one member. If an amendment is required pursuant to Article V above, the new member or members shall also sign the amendment adding them to the company.

ARTICLE X

The members, individually, shall not be liable for the debts or obligations of the company.



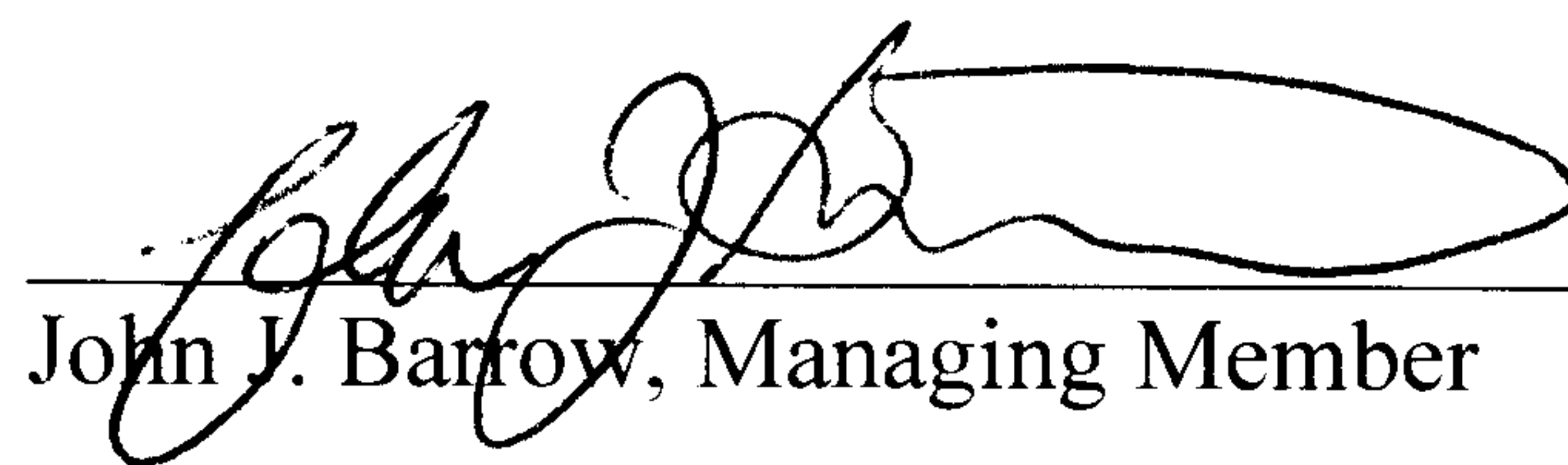
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No contract or other transaction between the company and any other entity shall in any way be affected or invalidated by the fact that the said entity shall have common officers, directors or members or by the fact that this company, or its members, should have a pecuniary interest in the said entity.

ARTICLE X

The above represents the provisions required by the State of Alabama to form a limited liability company. Any information relevant to the internal affairs of this limited liability company can be found in the company document entitled "operating agreement."

Executed this the 13th day of July, 2005 by the following members:


John J. Barrow, Managing Member


Cynthia G. Barrow, Member

THIS INSTRUMENT PREPARED BY:
W. Russell Beals, Jr., Attorney
Beals & Associates, P.C.
4898 Valleydale Road #B3
Birmingham, AL 35242