

ARTICLES OF ORGANIZATION
OF

A-Blair Tire and Automotive Accessory Company, L. L. C.

Pursuant to the Provisions of Act No. 93-724 of the 1993 Alabama Legislature, the undersigned hereby adopt the following Limited Liability Company Articles of Organization:

ARTICLE I

NAME

A-Blair Tire and Automotive Accessory Company, L. L. C.

Must contain the words Limited Liability Company or LLC

ARTICLE II

DURATION

The period of duration is PERPETUAL.

ARTICLE III

PURPOSES

The Limited Liability Company has been organized for the following purposes:

To conduct business as a wholesale distributor of Tires

and Automotive Accessories.

ARTICLE IV

REGISTERED AGENT/OFFICE

The location and street address of the initial registered office shall be 3100 Highway 17,
Montevallo, Alabama 35115. and its registered agent at such address shall

be Jimmy D. Moore.

Inst # 1994-36104

12/08/1994-36104
11:40 AM CERTIFIED
SHELBY COUNTY JUDGE OF PROBATE
002 MCD 80.00

ARTICLE V
INITIAL MEMBERS

The names and addresses of the initial Members are (add additional sheets if necessary):

Jimmy D. Moore

330 Wilson Dr., Montevallo, Al. 35115

Obie R. Moore

3100 Highway 17, Montevallo, Al. 35115

Aquilla B. Cofer

Star Route Box 261-20, Crane Hill,
Al., 35115

ARTICLE VI

If the LLC is to be managed by one or more managers, list the names and addresses of the managers who are to serve until the first annual meeting of members or until their successors are elected and qualify:

Jimmy D. Moore

330 Wilson Dr.,

Montevallo, Al. 35115

Any other provision, not inconsistent with the law, which the members elect to set out in the Articles of Organization for the regulation of the internal affairs of the LLC, including any provisions which under this act are required or permitted to be set out in the operating agreement of the LLC. It is not necessary to set out in the Articles of Organization any of the powers enumerated in the LLC Act.

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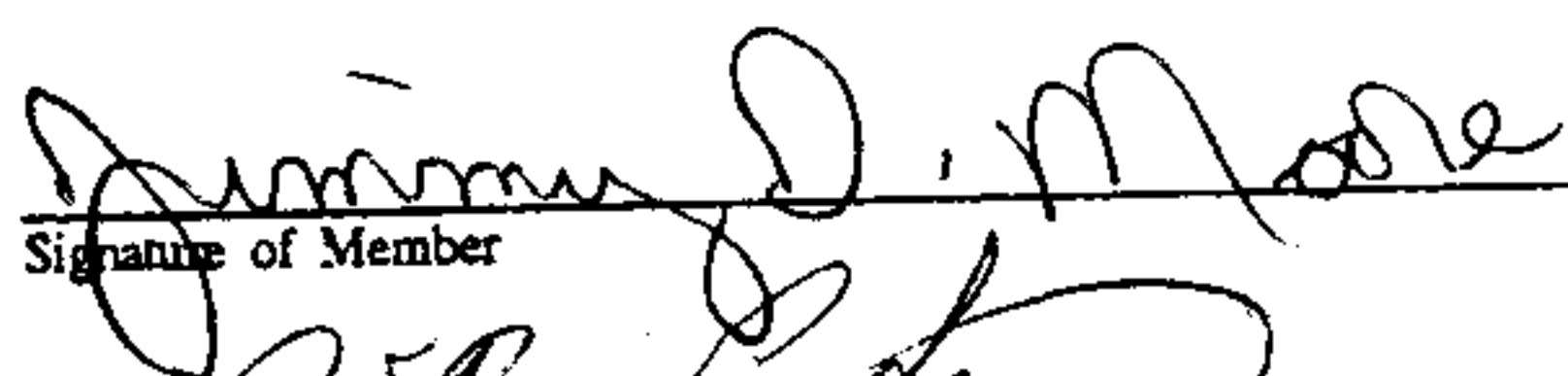
IN WITNESS THEREOF, the undersigned members have executed these Articles of Organization, on this, the 7th day of November, 1994 (Must be executed by all members listed).

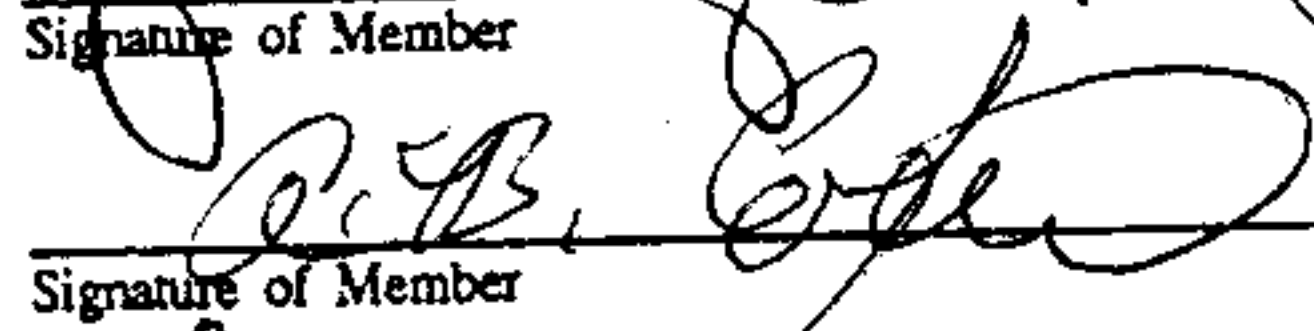
THIS DOCUMENT PREPARED BY:

Paul R. Woodward, Jr.

1215 Oak Street

Montevallo, Al. 35115


Signature of Member


Signature of Member


Signature of Member