

STATE OF ALABAMA )  
COUNTY OF SHELBY )

ARTICLES OF ORGANIZATION  
OF  
Flying "X" Ranch, LLC

We, the undersigned, desiring to form a Limited Liability Company pursuant to the laws of the State of Alabama, certify as follows:

1. The name of the Limited Liability Company is Flying "X" Ranch, LLC.
2. The existence of the Limited Liability Company shall commence on the date of the filing of these Articles of Organization in the Office of the Judge of Probate of Shelby County, Alabama, and shall continue until December 31, 2050, provided, however, that the Limited Liability Company shall be dissolved prior to such date (a) upon the written consent of all of the members; (b) as provided in the Operating Agreement; or (c) as may be required by the Alabama Limited Liability Company Act.
3. The purpose for which this Limited Liability Company is organized is to raise cattle for sale and engage in all other business permitted under the laws of the State of Alabama.
4. The location and mailing address of the initial registered office shall be 5730 Highway 22, Montevallo, Alabama, and the name of the initial registered agent at said address shall be Douglas Hayden Ballard, Jr.
5. The names and mailing addresses of the initial members in the Limited Liability Company are as follows:

<u>NAME</u>	<u>MAILING ADDRESS</u>
Douglas Hayden Ballard, Sr.	5685 Highway 22 Montevallo, Alabama 35115
Douglas Hayden Ballard, Jr.	5730 Highway 22 Montevallo, Alabama 35115

6. The members of the Limited Liability Company shall have the right to admit additional members to the Limited Liability Company upon the unanimous consent of all the members of the Limited Liability Company.

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James Odom

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7. The members of the Limited Liability Company shall have the right to continue the business of the Limited Liability Company upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member of the Limited Liability Company if (i) there are at least two remaining members or at least one remaining member and a new member is admitted; and (ii) the legal existence and business of the Limited Liability Company is continued by a written consent of all the remaining members within ninety (90) days after the occurrence of the event of dissociation.

8. The Limited Liability Company shall be managed by the members.

19<sup>th</sup> IN WITNESS WHEREOF, the undersigned have affixed their hands and seals on this 19<sup>th</sup> day of May, 1994.

Anne P. Marshall  
Witness

Anne P. Marshall  
Witness

Douglas Hayden Ballard, Sr  
Douglas Hayden Ballard, Sr.

Douglas Hayden Ballard, Jr.  
Douglas Hayden Ballard, Jr.

This instrument was prepared  
by James J. Odom, Jr.  
Post Office Box 11244  
Birmingham, AL 35202-1244

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