

**CERTIFICATE OF FORMATION**  
**OF**

**THE MCLEOD AGENCY, LLC**

I, the undersigned "organizer", for the purpose of forming and establishing a limited liability company under the laws of the State of Alabama pursuant to the provisions of the Alabama Limited Liability Company Act, Code of Alabama 1975, sections 10A-5A-1.01 through 10A-5A-12.05 (the "Act") and all amendments thereto, certify as follows:

**ARTICLE I**

The name of this limited liability company (the "Company") is **THE MCLEOD AGENCY, LLC**.

**ARTICLE II**

The existence of the Company shall begin on the date of the filing of this Certificate of Formation in the office of the Judge of Probate of Shelby County, Alabama, and shall be perpetual, unless the Company shall be earlier dissolved (a) as provided in the Company's Limited Liability Agreement or (b) as may be required by the Act.

**ARTICLE III**

The purpose of the Company shall be to engage in any other lawful act or activity for which limited liability companies may be organized pursuant to the Act.

**ARTICLE IV**

The location and mailing address of the initial registered office of the Company shall be 1235 Highway 301, Calera, Alabama 35040 and the name of its registered agent at such address is Russell McLeod.

**ARTICLE V**

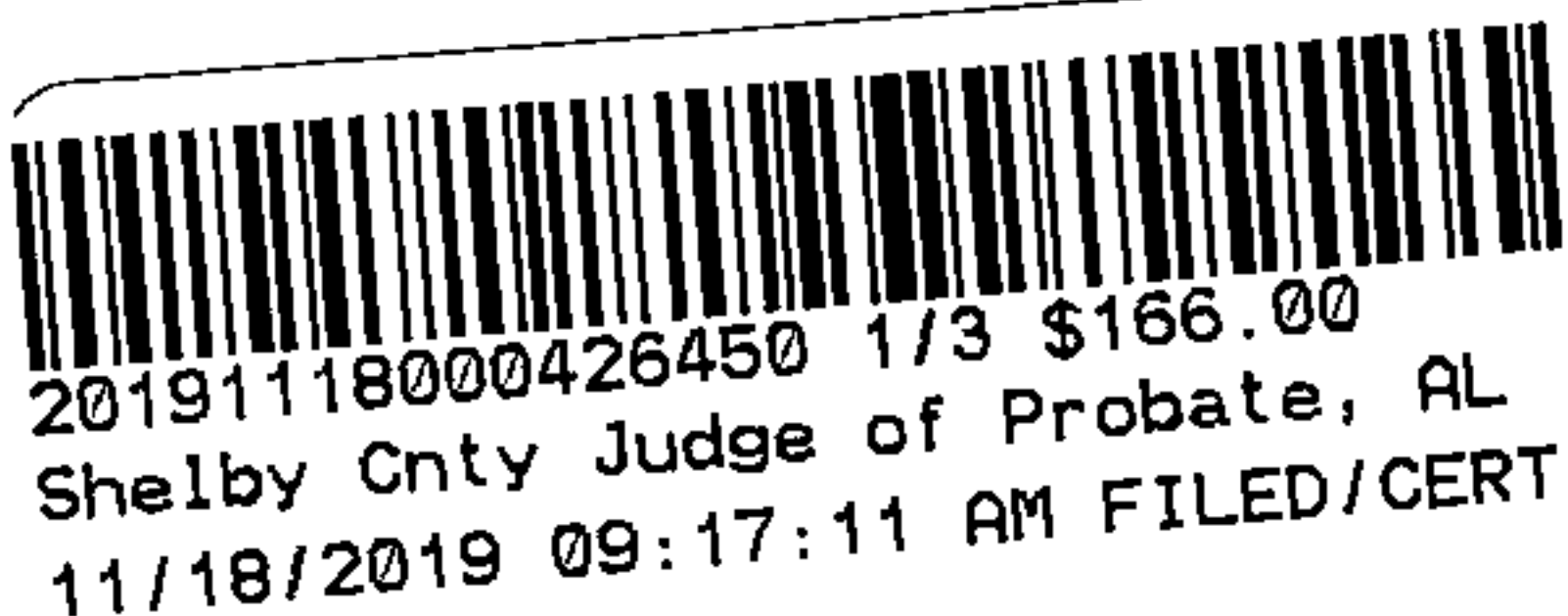
The name and mailing address of the initial members of the Company are:

Russell Mcleod  
1235 Highway 301  
Calera, AL 35040

Heather B. Mcleod  
1235 Highway 301  
Calera, AL 35040

**ARTICLE VI**

Subject to the terms and conditions for admission set forth in the Company's Limited Liability Agreement, additional members may be admitted upon the unanimous consent of the



Members.

## ARTICLE VII

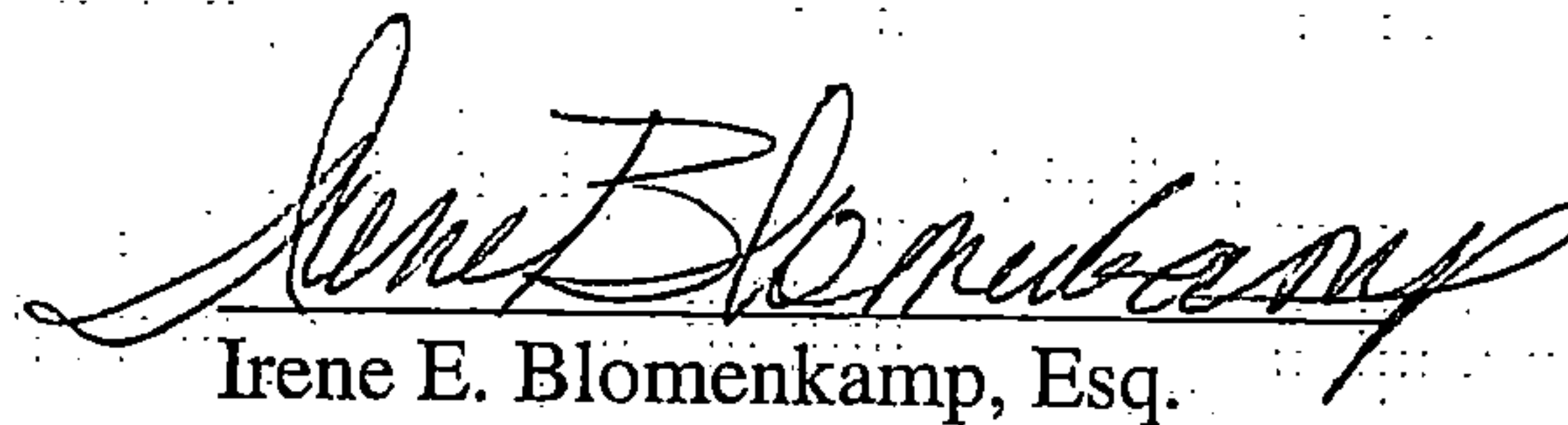
The Company shall be managed by one or more managers. Except for situations in which the approval of the members is expressly required by non-waiverable provisions of applicable law or the limited liability agreement, the managers shall have full and complete authority, power and discretion, subject to any laws, rules and/or regulations governing construction and/or demolition to a) manage, control and make decisions regarding the business, affairs (including the formulation of policies and management of financial affairs) and properties of the Company, and b) perform any and all other acts or activities customary or incident to the management of the Company's business. The name and mailing address of the initial manager of the Company is

Russell Mcleod  
1235 Highway 301  
Calera, AL 35040


## ARTICLE VIII

The name and address of the Company's organizer is Irene Blomenkamp, 5000 Richard Arrington Jr. Blvd N, Birmingham, Alabama 35212.

The undersigned in accordance with the Act has executed this Certificate of Formation as of this the 15th day of November, 2019.

  
Irene E. Blomenkamp, Esq.

This document was prepared by:  
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20191118000426450 2/3 \$166.00  
Shelby Cnty Judge of Probate, AL  
11/18/2019 09:17:11 AM FILED/CERT



John H. Merrill  
Secretary of State

P.O. Box 5616  
Montgomery, AL 36103-5616

# STATE OF ALABAMA

**I, John H. Merrill, Secretary of State of Alabama, having custody of the  
Great and Principal Seal of said State, do hereby certify that**

pursuant to the provisions of Title 10A, Chapter 1, Article 5, Code of Alabama  
1975, and upon an examination of the entity records on file in this office, the  
following entity name is reserved as available:

**The Mcleod Agency, LLC**

This name reservation is for the exclusive use of Russel McLeod, 1235 Highway  
301, Calera, AL 35040 for a period of one year beginning November 05, 2019 and  
expiring November 05, 2020



RES860835

**In Testimony Whereof, I have hereunto set my  
hand and affixed the Great Seal of the State, at the  
Capitol, in the city of Montgomery, on this day.**

November 05, 2019

Date

*J. H. Merrill*

**John H. Merrill**

**Secretary of State**



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