STATE OF ALABAMA

DOMESTIC LIMITED LIABILITY COMPANY (LLC) CERTIFICATE OF FORMATION

PURPOSE: In order to form a limited liability company (LLC) under Section 10A-1-3.05 and 10A-5-2.02 of the Code of Alabama 1975 this Certificate Of Formation and the appropriate filing fees must be filed with the Office of the Judge of Probate in the county where the entity's initial registered office is located. The information required in this form is required by Title 10A.

20130703000272090 1/4 \$156.00 Shelby Cnty Judge of Probate, AL 07/03/2013 09:15:18 AM FILED/CERT

INSTRUCTIONS: Mail one (1) signed original and two (2) copies of this completed form and the appropriate filing fees to the Office of the Judge of Probate in the county where the

(For County Probate Office Use Only)

limited liability company's (LLC) registered office is/will be located. Contact the Judge of Probate's Office to determine the county filing fees. Make a separate check or money order payable to the Secretary of State for the state filing fee of \$100.00 and the Judge of Probate's Office will transmit the fee along with a certified copy of the Certificate to the Office of the Secretary of State within 10 days after the Certificate is issued. Once the Secretary of State's Office has indexed the filing the information will appear at www.sos.alabama.gov under the Government Records tab and the Business Entity Records link – you may search by entity name. Your notification of filing was provided by the Probate Judge's Office via a stamped copy and the Secretary of State's Office does not send out a copy. You may pay the Secretary of State fees by credit card if the county you are filing in will accept that method of payment (see attached). Your entity will not be indexed if the credit card does not authorize and will be removed from the index if the check is dishonored.

The information completing this form must be typed or laser printed.

1. The name of the limited liability company (must contain the words "Limited Liability Company" or the abbreviation "L.L.C." or "LLC," and comply with *Code of Alabama*, Title 10A-1-5.06):

PIVOTNORTH CONSULTING LLC.

2. A copy of the Name Reservation certificate from the Office of the Secretary of State must be attached [proves name reservation under 10A-1-4.02(f)].

(For SOS Office Use Only)

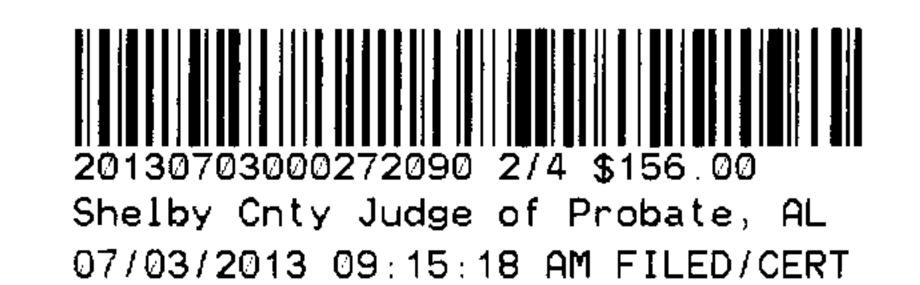
This form was prepared by: (type name and full address)

Brian W. Landry 5200 Meadow Garden Lane Birmingham AL 35242

DOMESTIC LIMITED LIABILITY COMPANY (LLC) CERTIFICATE OF FORMATION

3.	Street (No PO Boxes) address of principal office of the limited liability company (LLC):
	5200 Meadow Garden Lane, Birmingham AL 35242
	Mailing address of principal office (if different from street address):
4.	The name of the Registered Agent: Brian W. Landry
	Street (No PO Boxes) address of Registered Agent (if different from principal office address):
	Mailing address of Registered Agent (if different from street address):
5.	Purpose for which the limited liability company formed: Business Consulting
	purpose includes the transaction of any lawful business for which limited liability companies may be organized in Alabama under Title 10A, Chapter 5 of the <u>Code of Alabama</u> .
6.	Period of duration shall be perpetual unless stated otherwise by an attached exhibit.
7.	The name(s) of the Organizer(s): Brian and Jessica Landry
	Street (No PO Boxes) address of Organizer(s): 5200 Meadow Garden Lane, Birmingham AL 35242
	Mailing address of Organizer(s) – (if
	different from street address):
	Attach a listing if more Organizers need to be added.
3.	If the limited liability company is to be managed by one or more managers, give the number of managers and the names and mailing addresses of the manager or managers who are to serve as managers until their successors are elected and begin serving:
	Manager's Name: Brian W. Landry
	Mailing address of Manager: 5200 Meadow Garden Lane, Birmingham AL 35242

LLC Cert of Formation - 8/2011



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Manager's Name: <u>Jessica S. Landry</u>	· · · · · · · · · · · · · · · · · · ·	
Mailing address of Manager: 5200 Me	Meadow Garden Lane, Birmingham AL 35242	
Attach listing if more Managers need to be added.		
The right, if given, of the member or members to admit additional members, and the terms and conditions of the admission are attached.		
0. The circumstances, if any, under which the cessation of membership of one or more members will result in dissolution of the limited liability company are attached.		
_	pany is effective immediately on the date filed by the judge of probate ing (no more than 90 days after date of signing). 10A-1-4.12	
	/ 2013 as the effective date (must be later than the date filed in the but not more than 90 days after the date of signing).	
Attached are any other provisions governance, business, or affairs of	that are not inconsistent with law relating to organization, ownership, the limited liability company.	
<u>07 / 01 / 2013</u> Date (MM/DD/YYYY)	Signature as required by 10A-5-2.04	
	Brian W. Landry Typed Name of Above Signature	
	Member/Manager Typed Title (Member, Organizer or Attorney-in-fact)	
Additional members may sign (attach l	isting if necessary).	
/ / Date (MM/DD/YYYY)	Signature as required by 10A-5-2.04	
	Typed Name of Above Signature	
	Typed Title (Member)	

Beth Chapman Secretary of State P. O. Box 5616 Montgomery, AL 36103-5616

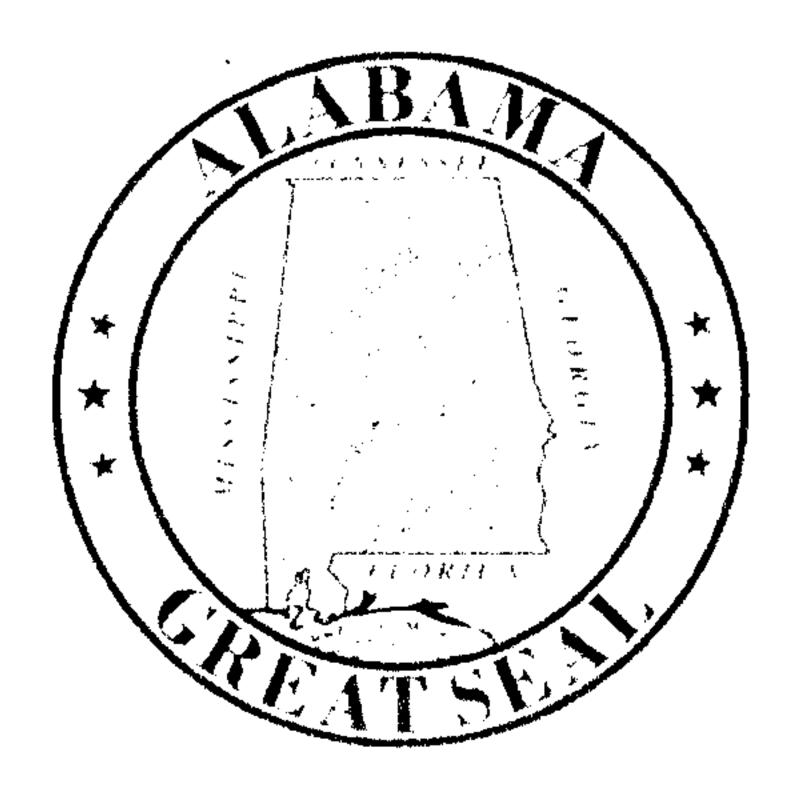
STATE OF ALABAMA

I, Beth Chapman, Secretary of State of Alabama, having custody of the Great and Principal Seal of said State, do hereby certify that

pursuant to the provisions of Title 10A, Chapter 1, Article 5, *Code of Alabama* 1975, and upon an examination of the entity records on file in this office, the following entity name is reserved as available:

PivotNorth Consulting, LLC

This domestic limited liability company is proposed to be formed in Alabama and is for the exclusive use of Brian Landry, 5200 Meadow Garden Lane, Birmingham, AL 35242 for a period of one hundred twenty days beginning July 1, 2013 and expiring October 30, 2013.



630-513

In Testimony Whereof, I have hereunto set my hand and affixed the Great Seal of the State, at the Capitol, in the city of Montgomery, on this day.

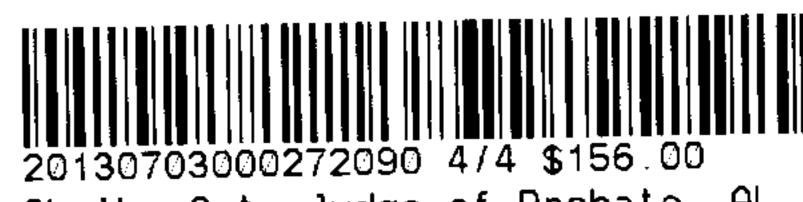
July 1, 2013

Date

Beth Chapman

Beth Chapman

Secretary of State



Shelby Cnty Judge of Probate: AL 07/03/2013 09:15:18 AM FILED/CERT