STATE OF ALABAMA

DOMESTIC LIMITED LIABILITY COMPANY ARTICLES OF ORGANIZATION GUIDELINES

STEP 2: FLET	IAME OF THE LIMITED LIABILITY COMPANY THE ORIGINAL AND TWO COPIES OF THE ARTI ATED. THE SECRETARY OF STATE'S FLING FI IG FEE.	EB\$40. PLEA	SE CONTACT	THE JUDGE OF PRO	BATE TO VE	RIFY THE PROBATE
PURSUANT TO ORGANIZATION	IG FEE. THE ALABAMA LIMITED LIABILITY COMP. 1.					MNG ARTICLES OF
Article I	The name of the Limited Liab	bility Compa	ny: Horr	Consulting, LLC	*	
	(Your company title must end with the	words Limited	Liability Co	mpany, L.L.C. or L	LC)	
Article II	The duration of the Limited L	iability Com	pany is _	12 Months		
Article III	The Limited Liability Company has been organized for the following purpose(s):					
	Negotiating and maintaining con	tracts				
Article IV	The street address (NO PO 183 Cambran Way, Birmingham,	BOX) of the	registere	ed office:	and the	name of the
	registered agent at that offic	14.7111	orn			
Article V	The names and addresses		member(s), and organize	er (if any	') :
	William Horn			<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	,,,_,_,_,,,	······································
	183 Cambran Way, Birmingham,			· 		<u></u>
Article Vi	If the Limited Liability Companies and addresses of the the members or until their st William Horn 183 Cambran Way, Birmingham,	managers of the contract of th	managed who are to	by one or more o serve until the	manage first anr	ers, list the hual meeting of
Any Limited Lia IN V	provision that is not inconsiste bility Company is permitted to build to build the build by the second of the seco	signed men	nbers exe	regulation of the rating agreement cuted these Arti	icles of (al affairs of the LLC. Organization on
this the 7"	de	ay of Jan	uary	$\overline{\Lambda}$	_, 20	11.
THIS DOCUMENT PREPARED BY:			0رول	u W	<u> </u>	
				Member/Orgar	1izer	
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Shelby Cnty Judge of Probate, AL 01/18/2011 11:22:46 AM FILED/CERT