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OK AS
FORM
TO J.M.

The Commonwealth of Massachusetts
Department of Corporations and Taxation
Edward F. Lewis, Commissioner
237 State House, Boston

Mr. Frank G. McKittrick, Bertrand A. McKittrick and Raymond
A. McKittrick,

in consideration of the directions of:

Frank G. McKittrick Co.

dated at its first meeting in compliance with the requirements of chapter 166 of the General Laws, do hereby certify that the following is a true copy of the agreement of association of the subscribers thereto:

We, whose names are herein subscribed, do, by this agreement, associate ourselves with the intention of forming a corporation under the provisions of chapter 166 of the General Laws (Title 166).

The name by which the corporation shall be known is:

Frank G. McKittrick Co.

The location of the principal office of the corporation in Massachusetts is the city of Lowell,

Give the business address of this corporation:

On Washington Street, Lowell, Mass.
General office, Manufacturing, Sales and Service Department

If no business address is yet determined give the name and business address of the temporary or office to which the corporation will be addressed:

(To be used and complete business address.)

The purpose for which the corporation is formed and the nature of the business to be transacted by it are as follows:

1. To carry on a general merchandise business, dealing in hardware, supplies and sporting goods, including the purchase and sale of all such goods, wholesale and retail; to manufacture, buy, sell and otherwise dispose of brushes, belting, textile rolls, machinery parts and general mill supplies, and articles incident to the making of such articles; to buy, sell, deal in and deal with machinery, implements and implements of every kind, character and description pertaining to the making and manufacture of such articles; to acquire by purchase, lease or otherwise, repair and install, machines, accessories, appliances and fixtures of every nature, kind and description and to sell, lease and otherwise dispose of the same; to engage in general tracking business; to engage in general storage business; to do such and every thing necessary, suitable, useful or advisable for the accomplishment of any or more of said objects, or which shall, at any time, appear to be conducive to or expedient for the benefit of said corporation in connection therewith.

2. To purchase or otherwise acquire, own and hold, unlimitedly, such real and personal property of every kind and description within and without the Commonwealth of Massachusetts and in any part of the world suitable, necessary, useful or advisable in connection with any or all of the objects hereinbefore or hereinafter set forth, and to convey, will, assign, transfer, lease, mortgage, pledge, exchange or otherwise dispose of any or such property.

3. To purchase, acquire, sell or otherwise deal in patent rights and copyrights.

Montgomery Real Estate
P.O. Box 1417
Billerica, MA 01821

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W.C.

- g. To hold, own, purchase, sell, pledge or otherwise deal in stocks and bonds of other corporations, domestic and foreign, or of the United States of America or foreign countries.
- h. To borrow money, to lend money, to accept pledges or any collateral as security for money loaned and/or as security for any indebtedness due the corporation, however contracted.
- i. To exercise any of its powers in any state or territory of the United States of America and in any foreign country.

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The total authorized capital stock with par value is		dollars, Preferred
	Twenty-five thousand two hundred	dollars, Common
The number of shares without par value is	Preferred	
	Common	none
The par value of its shares is	Preferred	dollars
	Common	dollars
The number of its shares with par value is	Preferred	
	Common	252

(Note—State the restrictions, if any, imposed upon the transfer of shares; and, if there are to be two or more classes of stock, a description of the different classes and a statement of the terms on which they are to be created and the method of voting thereon.)

Any stockholder, including the heirs, executors or administrators of a deceased stockholder, desiring to sell the common stock owned by him or them shall first offer it to the directors for the corporation in the manner following:

He shall notify the directors of his desire to sell by a notice in writing, which notice shall contain the price at which he is willing to sell and the name of one arbitrator. The directors shall within ten days thereafter either accept the offer or by notice to him in writing name a second arbitrator, and these two shall choose a third. It shall then be the duty of the arbitrators to ascertain the fair value of the said stock and, if either party shall neglect or refuse to appear at the hearing appointed by said arbitrators, they may act in the absence of said parties. After the acceptance of the offer or the report of the arbitrators as to the value of said stock, the directors shall have thirty days within which to purchase the same at such valuation, but if at the expiration of said thirty days the corporation through its directors shall not have exercised its right so to purchase, the owner of said stock shall be at liberty to dispose of the same in any manner he may see fit.

(Note—State any other provisions not inconsistent with law for the conduct and regulation of the business of the corporation, for its voluntary dissolution, or for limiting, defining or regulating the powers of the corporation, or of its directors or stockholders, or any class of stockholders.)

First Names Should be Written in Full
Initials and abbreviations are not sufficient

(If seven days' notice is given, use the following form.)

The first meeting shall be called by

or

(If notice is waived, use the following form.)

We hereby waive all requirements of the General Laws of Massachusetts for notice of the first meeting for organization, and appoint the 31st day of October, 1935 at 3 o'clock p.m. at room 500 Hildreth Building, 45 Merrimack St., Lowell, Mass., as the time and place for holding said first meeting.

The names and residences of the incorporators and the amount of stock subscribed for by each are as follows:—

Name	City or Town or Residence	AMOUNT SUBSCRIBED FOR
Frank G. S. McKittrick	16 Hawthorne St., Lowell, Mass.	250
Bertrand A. McKittrick	64 Florence Road, Lowell, Mass.	1
Raymond W. McKittrick	Dalton Road, Chelmsford, Mass.	1

In witness whereof, we have hereunto signed our names, this thirty-first day of October, in the year nineteen hundred and thirty-five.

Frank G. S. McKittrick
Bertrand A. McKittrick

Raymond W. McKittrick

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That the first meeting of the subscribers to said agreement was held on the thirty-first day of October, in the year nineteen hundred and thirty-five.

That the amount of capital stock now to be issued is

shares of preferred stock,
252 shares of common stock,

to be paid for as follows:—

	Amount Received	Amount Owed
In Cash:		
In full.		35
By Instalments.		
Amount of instalments to be paid before commencing business		
In Property:		
Real estate:		
Location.		
Area.		
Personal property:		
Accounts receivable		100
Merchandise		110
Supplies		
Bearer Bonds		
Machinery		
Motor Vehicles		
Equipment and tools		
Furniture and fixtures		
Patent rights		2
Trade-marks		
Copyrights		
Good will		
*Services		
*Expenses		

*Note: Clearly the nature of each service or expense and the amount of stock to be issued therefor.
*Services must have been rendered and expenses incurred before stock is issued therefor.

The name, residence and post-office address of each of the officers are as follows:-

NAME OF OFFICE	NAME	ADDRESS
President	Bertrand A. McKittrick	44 Florence Road, Lowell, Mass.
Treasurer	Frank G. W. McKittrick	18 Hawthorne St., Lowell, Mass.
Clerk	Raymond H. McKittrick	Dalton Road, Lowell, Mass.
Directors	Ch	Reford, Mass.
	Frank G. W. McKittrick	
	Bertrand A. McKittrick	
	Raymond H. McKittrick	

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In witness whereof AND UNDER THE PENALTIES OF PERJURY, we have hereunto signed our names,
the 31st day of October, in the year nineteen hundred and thirty-five.

Frank G. W. McKittrick
Bertrand A. McKittrick
Raymond H. McKittrick

(PAPER C. I. REC'D BY CLERK)

G. J. R.

NOV 1 - 1984

RECEIVED

STATE OF MASSACHUSETTS
GENERAL ASSEMBLY
CLERK'S OFFICE

RECEIVED
NOV 1 1984
PLS.

Articles of Organization
General Laws, Chap. 116, Sec. 10
(Rev. Ed.)
Placed in the office of the Secretary of
Commonwealth and Certified by
Michael Joseph Connolly, Clerk
Nov. 1, 1984

I hereby certify that a copy of the above-named articles of organization, the agreement of association, the by-laws and the powers of the incorporation, duly acknowledged to me, that the requirements of chapter One, Article 1, relating to the registration of corporations have been complied with, and I hereby certify the same this 1st day of November,

A TRUE COPY ATTESTED
Michael Joseph Connolly
MICHAEL JOSEPH CONNOLLY
SECRETARY OF STATE
DATE 10/15/84 CLERK MJC

STATE OF MASSACHUSETTS
I CERTIFY THIS
INSTRUMENT TO BE GENUINE

1984 OCT 15 PM 1:38

Michael Joseph Connolly
MICHAEL JOSEPH CONNOLLY
SECRETARY OF STATE

Rec'd 17.50
1.00
18.50

We Fred Brandt

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and other works

To carry on the
and other works